



# First corset, now crinoline

BY ANTHONY HARRIS

THE SAD fate of the Ionian Bank to be run down for lack of suitable suitors, only shows how far the Bank of England has reverted to its old, cautious outlook on banking as a result of its nasty experiences in recent years. After all, it is as recently as 1971 that we had Competition and Credit Control, aimed to restore competition among the banks and encourage innovation. The same banks are now struggling in the embrace of the corset—a device which aims to check the growth of the money supply by forbidding competition (since the allowed percentage growth of each bank is laid down in advance). And now Ionian.

The Bank's effective ruling that the Ionian could only be taken over by another authorised bank—or even a group headed by the former managing director of another authorised bank—was turned down in odder than seems generally to have been noticed. Effectively it was decided that if the Ionian was not ready to carry on under its existing ownership, then the number of authorised banks was going to be reduced by one. Failing a suitable suitor, the Bank of England has itself underwritten the winding-up operation, an unusual role for a central bank. The Bank has nothing against Ionian; it just doesn't seem to like newcomers any more.

## Stuffiness

Personally I rather welcome this return to stuffiness. The would-be-trendy intentions of 1971 always did seem to me like asking a group of curates to start a disco; one might hear the appropriate noises, but the spirit would not be there. As a depositor, I am not altogether in favour of enterprise among bankers. I will not go quite so far as to echo Groucho Marx, and say that I would not like to have an account at any bank that would lend me money, but were I in property or commodities I might feel like that.

What I had not realised in 1971, however, was that the banks, and especially the clearing banks, would be so ethereally silly. It seems it was not so much the freedom that went to their heads as the change in the law which compelled them to disclose their true profits. That stimulated competition all right; and only the Bank of England's life-boat operation has enabled the banks to avoid the next step, and publish the true losses which

they incurred in their scramble for margins. It's not so much a lifeboat as a crinoline.

One of the features of the shamed orgy of 1972-73 was that it brought hitherto respectable bankers into contact with a lot of people who were not, as it were, one of us. It isn't as a matter of fact, funny at all that a banking system which was unwilling to help a sound enterprise like Britain-Norman through a liquidity crisis was ready to back proprie speculators by giving them up to 100 per cent of the bank's assets—but that is just why the latter discomfiture of the banks is more than a little funny! It is this experience which seems to have led to the Bank's attitude in the Ionian affair, for there is now a new slogan: don't associate with strangers.

## Exclusive

Again, it may seem old-fashioned and out of tune with an age of monetarism, but there is a lot to be said for it. The City's ability to make markets, judge credit-worthiness, place stakes and above all to deal expertly and above all to deal expertly has not been based on personal knowledge and trust. This has also been the basis in the past of effective, quiet and remarkably tight self-policing.

The Bank may well feel that by making the City an exclusive club again, it is making it possible for these old and comfortable virtues to reassert themselves, thus heading off both any interventionist intentions which may be lurking in the mind of Sir Harold Wilson, and also securing the City against foreign competition. The system is intended to be so British that it is almost beyond the reach of emulation.

If this is indeed the underlying purpose of the Bank, it might well carry its reversion to the past a little further. It is clear that after certain well-publicised troubles, in-house banking by financial conglomerates will not be encouraged in future; but a good deal has already happened to create potential conflicts of interest which did not exist a decade ago.

Assertions of the good old principles of independent specialists, of brokers who are not principals, even breaking up some existing groups would be a useful extension of the principle of marching resolutely into the past. The past has its points,

but such examples still leave British industry decades away from a modern appreciation of television's important role. Only a handful of companies even begin to exploit the opportunities, which starts predictably with the transmission of films acceptable to the BBC or ITV. An untypical example of the possibilities here is contained in BP's distribution statistics for 1976—newspapers on BBC1 and 2 programmes, news on other BBC 1 and 2 programmes, and on seven ITV channels, complete screenings bigger promise it can offer.

## Dying species

Yet films of this type are a dying species. To-day is, sadly, the very functional and ordinary film that prevails; the excitement and fascination have gone. Television is filling some of the gap—as typified recently by London Weekend Television's enchanting Aquarius film *A Man of Time*. This is about a genuine watchmaker, George Daniels, a young but old-fashioned craftsman because he is motivated by the love of perfection, not money; it is the kind of film that a watch company might

channels, complete screenings

bigger promise it can offer.

## TV Radio

**4.25 Jackanory. 4.40 The Golden BBC 1**  
† Indicates programme in black and white.  
5.35 a.m. For Schools. Colleges. 12.45 p.m. News. 1.00 Pebble Mill. 1.45 Books. 2.00 The Arts. 2.35 Schools. Colleges. 2.50 For All. 3.35 Regional News (except London). 3.55 Play School. 4.20 Dastardly and Muttley in their Flying Machines.

**5.05 John Craven's Samurial. 5.15 Country Search. 5.35 Magic Roundabout.**  
5.40 News. 5.55 Nationwide (London only). 5.55 National. 5.55 Dad's Army (London only). 5.55 The Waltons. 5.55 Weather. 9.55 News. 9.55 Play For Today. 10.45 Tonight. 11.20 The Education Debate.

**11.45 Weather/Regional News. All Regions as BBC1 except at the following times:**

**Wales** — 3.00-3.20 p.m. For Schools: Let's Look From Wales. 5.55-6.20 Wales Today. 6.55 Heddwch. 7.15 Cawl A Chan. 7.45-8.10 Tomorrow's World. 11.45 News and Weather for Wales.

**Scotland** — 4.55-6.20 p.m. Report on Scotland. 6.50-7.20 The Green Table. 11.20-12.20 History Is My Witness. 12.00 News and Weather for Scotland.

**Northern Ireland** — 5.35-5.55 p.m. Northern Ireland News. 5.55-6.20 Scene Around Six. 6.50-7.20 Here's How. 11.45 News and Weather for Northern Ireland.

**England** — 4.55-6.20 p.m. Look East (Norwich): Look North (Leeds, Manchester, Newcastle); Midlands (Birmingham); West (Bristol); South West (Plymouth); South (Southampton); Sport on South (Plymouth); Spot On: Midlands (Birmingham) Visitor's Cotswolds; North (Leeds) Youth Concerts; North East (Newcastle). The Hobby Horses of George Bowman; North West (Manchester) Hey Look ... That's Me!; South West (Plymouth) Peninsula; West (Bristol) Band Call.

**BBC 2**

**11.00 a.m. Play School. 1.00 News. Other People's Children.**

**2.30 Wordpower.**

**3.00 Film As Evidence.**

**3.30 Peter Donaldson's Illustrated Economics.**

**7.00 News On 2 Headlines.**

**7.05 Zarabanda.**

**7.30 Newsday.**

**7.55 Live From La Scala, Milan: Montserrat Caballe As "Norma," opera by Bellini, Act 1.**

**9.25 The Man Alive Report.**

**9.35 "Norma," Act 2.**

**11.15 Late News On 2.**

**11.25 Old Grey Whistle Test.**

**RADIO 1**

**4.00 News Summary. 4.02 Colin Berry. 4.51 Including 4.55 Pause for Thought. 7.02 Terry Wogan. 5.1 Including 5.15 Music. 5.27 Music. 5.45 Pause for Thought. 5.55 Pete Murray's Open House (5), including 5.40 Chat with Pete Murray. 5.55-6.00 Rockers' Walk. 11.30 Ray Moore (5), including 10.45 Cricket (further report). 1.50 a.m. Sports. 1.55-2.00 Late Night. 2.05 Ed Stewart (5) also 2.05 Scotland. 2.05 and 3.45 Sports Desk. 4.05 Sports Desk. 7.02 Beat The Drum. 7.30 Robins Richmond: The Great Entertainer (5). 8.30 Soccer Saturday. 9.00 Rock 'n' Roll: Real part! (VHF and 2700 only (also 2200 Scotland)). 9.45-10.00 Among Your Souvenirs (5) (VHF and 2700 only (also 2200 Scotland)).**

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**ACROSS**

**1 I must get in position for fish... (6)**

**4 ... and choose fish for... (6)**

**9 Unfashionable crowd from the... (6)**

**10 Arrive after chief in cape (8)**

**12 Inspector, formerly a collier (8)**

**13 A Liberal fellow makes a shabby retreat (6)**

**15 Left in cravat and bat (4)**

**16 Great service I have to follow (7)**

**20 Leading player in the mire is hot stuff (7)**

**21 Spice used as a sign of authority (4)**

**25 In favour of suitable gain (6)**

**26 Stopped whisky going to editor (8)**

**28 Evoked what the priest quoted (8)**

**29 Erase bad service in river (6)**

**30 Just departing without delay (5, 31)**

**31 A bouquet going up (6)**

**DOWN**

**1 A quality that is always present in land owned by somebody (8)**

**2 Perform with universal friend as a matter of fact (8)**

**3 Believe half the account (6)**

**5 Article I met coming up (4)**

**6 Delicate child initially getting nothing (35)**

## FILM AND VIDEO

BY JOHN CHITTOCK

# New priorities for industrial films

THE USE of moving pictures as a social tool has been characterised by various, clearly discernible chapters—beginning in the 1900s with the crude recording of events and processes, refined to a powerful form of communication in the 1930s, recruited for war in the 1940s and for the era of economic and technical change in the '50s and '60s, and now at a new event.

Praise is due to Myer for *Let's Sleep On It*, the story of the making of a sales

of documentaries—*The Shadow of Progress* and *Children and Cars on BBC* and substantial sequences of *The Living Wood*—though he had left its conduct in the hands of other executives, his counsel told the court, and so did not come out

of the hearing, before his extradition hearing in London.

One reason why BP has been successful is that the company

has a full-time films/television officer and department. Yet it

is doubtful if more than 20 of Britain's top 1,000 companies

employ someone specifically for that purpose. In an era when industry and management

believe their case is not being fully understood, and when the press release to newspapers and magazines is commonplace, it is

extraordinary that television should be so neglected as an outlet for industrial information.

## Archetypal

In preparation for a talk on this very subject, I have turned the clock back nearly 14 years to have another look at an archetypal example that showed the way—but was never followed.

In March 1963, BBC's Panorama showed British Transport Film titled *Reshaping British Railways*.

It was made for Dr. Richard Beeching (who featured in it) and presented the hard truth

and rationale behind the axe

that was to follow. Never was

a bitter pill so exquisitely

sweetened and presented as being so absolutely vital.

At the time, *The Observer* said of this exercise: "Television has played

its part in the new role. For it

gives the chairman the most

powerful medium of all, bypassing Parliament completely."

The opportunities are still

there, but little use has been

made of them. As the Anna

Inquiry into the Future of

Broadcasting has been delibera-

tating, British industry should

have been queuing up at the

door to present its own case

for more exposure on television.

But the broadcasters and the

media have been much more

interested in the new role of

television than in the new

role of the media.

Such is the paradox of

the industrial film as its closing

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expansion for industry if it is

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The Financial Times Tuesday January 18 1977  
National Portrait Gallery (Carlton House Terrace)

denys sutton

# The Baron and the British

by DENYS SUTTON, Editor of Apollo

Garnick with his quick wits and artistic understanding was the first to realise the potentialities of John Zoffany (1733-1810) as a painter of stage scenes. The great actor commissioned Zoffany to paint him playing in *The Farmer's Return*, which was scraped in mezzotint four years later.

The work must have struck a fresh note in English painting:

it combines humour and naturalness and a sense of the tangibility of things. Moreover, it catches a theatrical moment at a painter of such scenes which are among his most remarkable works. His ability to take up such painting was a sign of his versatility. The early works in the Zoffany exhibition at the

National Portrait Gallery in 1780 was an adventure; he had come to seek his fortune, was overcrowded and badly hung. He had a courtier's adaptability and as the exhibition shows could run up a picture in whatever style required. He was a more inventive artist than has hitherto been recognised: his large-scale portraits, such as those of Mrs. Oswald and William Drummond are remarkable.

Zoffany's arrival in England its meaning is not quite clear. It is an enigmatic work which has a theatrical look. Why, for instance, does Zoffany introduce his own portrait into the composition? Is he the foreign spectator amused and impressed by the way of life of his patrons?

Zoffany had a tourist's eye for British life and left detailed pictures of the Academicians at the Royal Academy and William Hunter lecturing at this institution. His most celebrated record picture is that of the Tribune of the Uffizi, which was painted for Queen Charlotte and provides both a selection of the treasures of this collection and some of the English Grand Tourists. It also depicts a famous resident, Lord Cowper.

Cowper sat for Zoffany who

also painted a delightful picture

of him and his future bride

and her family on an open terrace in Florence. Two of the family are playing music. Zoffany had numerous musician friends (as did Gainsborough) and one of the most accomplished of his latter pictures is of the Sharp family, who would give concerts on their barge Apollo at Fulham.

Zoffany's eye for detail did not

dwindle with the years and his

sensitivity to plastic form is

seen in the celebrated painting

of Charles Towneley's Library,

which not only worked for the English but in Florence but for Maria Theresa. One of the best of the portraits done at his best was of the Archduke Francis, a theatrical picture of charm and dignity. Once again it attests to the artist's ability to ring the changes: he introduces just the right note of distance to accord with the etiquette of Vienna. The still-life in the painting is admirably executed and shows that a degree of illusionism was inherent in his nature: perhaps to this must be traced his skill as a painter of the stage. He enjoyed observing local life, as is shown by the pictures of the Florentine fruit stall and the festival of the maize harvest.

One genre which suited him

was the conversation, which had

enjoyed popularity in Britain

since the days of Van Aken and Hogarth.

Zoffany's range as a painter of such scenes was considerable; he could paint groups equally well indoors and outdoors. One of his supporters was Queen Charlotte and his picture of her and her two eldest sons in fancy dress is a delicious example of Zoffany's skill. He held the mirror up to his sisters and they were delighted by what they saw.

Sir Lawrence Dundas, for instance, must have been highly pleased by the portrait of him

and his grandson in the drawing-room of his Arlington Street house.

Here he was presented

for all time, with his paintings, his bronzes and a grandson to ensure the continuity of his life.

Zoffany's painting of Dundas tells us much about 18th-century life and of that desire to create wealth which was to give the country its position as a great power.

Zoffany's paintings

underline the concept of owning property that is fundamental for the existence of any civilised society, and one reason for his present appeal is that he painted men and women who behaved in the pursuit of happiness.

The lively painting of William Ferguson introduced as heir to Raith is a study in social history and Mary Webster has carefully pieced together the story behind the picture, although even now

they are not fully understood.

It is a remarkable

picture.



Zoffany: Andrew Drummond

book review

## Ballet mistress

by CLEMENT CRISP

ep by Step by Dame Ninette de Valois, W. H. Allen, £4.50, 204 pages

I am in duty bound to declare certain interest in Dame Ninette's new book because she has been kind enough to acknowledge my slight editorial help in her introductory page. I do this, though, only in order to impose something of the essential quality of the assessment of writings which cover a period of 40 years. During this time Dame Ninette guided me in the formation and development of a great ballet company, and in reading through some of the earlier pieces with her, I was made aware of her ability to foresee the balletic future with extraordinary precision. It was for this reason that, only half-kidding, I ventured to suggest to her that the book "I told you so." Her own title, *Step by Step*, is, of course, true, and after in indicating how the

great enterprise of a National apprentice creator who pretends both to any interest in ballet, and for the general reader as heir to Raith's own dance education; her colleagues and collaborators; the experiment and "choreographic discoveries or—again in the case of the present generation of the sanctity of Petipa steps as opposed to the real merits of the Royal Ballet—made actually possible; all are assessed in generous, lively prose. Through the book's placing of incidents and decisions we can see the history of her great achievement with a real sense of what I may call historical rhythm (not for nothing did Dame Ninette make ballets having both well-drawn characters and a carefully considered structure).

Some of the early writings astonished by their freshness; the portraits of Lilian Baylis, Helpmann, Lambert, Fonteyn are vividly apt. Other pieces recently written combine wisdom with an alert enthusiasm. The chapter on choreography, dated 1973, ought to be required study for every young dancer and

nurse and patron is illuminating. The comments on W. B. Yeats (we tend to forget Dame Ninette's other life in Yeat's *Plays for Dancers*) and the portrait of Diaghilev are both fascinating.

And the final article—"What makes a dancer's life?"—seems to me to be one of the most illuminating and revealing things that Dame Ninette has ever written. It is the apotheosis of the book, and in its combination of careful reason and passionate conviction, it is a credo we would do well to heed. We need to treasure the Royal Ballet and its School, and the women who made them possible. Essential reading.

As a post-script, I note that among the illustrations are some fascinating action shots taken from the wings at Sadler's Wells during the 1950s by Rear Admiral Moore, and that two poems by Dame Ninette are added bonus. The Epilogue dedicated to Kenneth Macmillan and his dancers in *Song of the Earth* touches the heart.

The Sadler's Wells Royal Ballet will appear at their new resident theatre for two seasons 1977-78, opening with a Gala Performance which will include *Raymond's Act III*, Lynn Seymour's new ballet *The Court of Love and Checkmate* with Robert Helpmann in the role of the Red King.

The Gothenburg Opera will have a two-week season from August 1 to 13 as part of their European tour. The cast of 19 dancers and 15 musicians will include British, Swedish and Italian Music and present the almost forgotten since the last century, as well as masked dances so specific of the Sebatu

Les Dances Sacrees de Bali given on May 19 which will include British, Swedish and Italian Music and present the almost forgotten since the last century, as well as masked dances so specific of the Sebatu

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Les Dances Sacrees de Bali

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## EUROPEAN NEWS

Nicholas Colchester in Bonn, describes how atomic energy policy has become a major political issue for West Germany

### Nuclear power comes under a cloud



Demonstrators dispersed by police tear gas during Brokdorf nuclear protest.

In A MATTER of months, worry about nuclear power in West Germany has become a political force equal to the current concern about unemployment and growth. This forced the Government of West Germany's most populous and heavily industrialized State to declare last week that it will build no new atomic power stations until Germany has decided how and where it will bury its spent nuclear fuel.

The groundswell of feeling against nuclear power has overwhelmed the process of logical persuasion that is such a feature of modern German society. It has introduced the citizen action group to German politics. It has sharpened what is for Bonn a painful question of international nuclear responsibility. It even suggests that the German love affair with economic growth is at an end.

Only two years ago atomic power fitted very obviously into the German scheme of things. It was assumed that growth, rudely interrupted by the oil embargo and its consequences, would be resumed and could be powered into the future by white, atomic domes dotted across an unpolluted landscape. Nuclear energy's share of West Germany's total primary energy consumption would rise from 1 per cent in 1973 to 15 per cent in 1985, or 45 per cent of Germany's electrical capacity.

Atomic power stations would, moreover, become an important export product, providing skilled and expensive labour. Then, in February 1975, came the events at Whyte—a name that is to today's Germans what Aldermaston is to an Englishman.

Worried inhabitants of this town in the south western corner of Germany occupied the site of a planned nuclear power station as the bulldozers moved in to clear it. For a time the conservative state Government tried to defend the site with police, barbed-wire and with cannons, but it soon realised that it was dealing not only with extremists, but with a political force of some magnitude. The courts imposed a delay on construction of the power station.

In June, 1975, the Bonn Government signed an historic DM10bn nuclear contract with Brazil. Germany agreed to supply up to eight nuclear power stations, together with the technology for a complete fuel cycle—prospecting, enrichment, plutonium element manufacture, and the reprocessing of spent fuel elements.

The deal produced an immediate complaint from the U.S. because it breached the American principle of refusing to supply fuel-cycle technology to non-nuclear countries. The Germans claimed at first that the U.S. was bitter because it had not done the deal itself.

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## EUROPEAN NEWS

## ABU DAOU德 RELEASE

**Giscard rejects criticism of France**

BY ROBERT MAUTHNER

THE FRENCH President, Giscard d'Estaing, to-day angrily hit out at world critics of France's decision to release Abu Daoud, the Palestinian leader suspected of having organised the 1972 Munich massacre of Israeli athletes and said that France would accept lessons from no one.

In an untypically sharp outburst at a news conference devoted essentially to domestic affairs, M. Giscard d'Estaing referred to an unprecedented international campaign of insults aimed at undermining France's dignity and honour.

The sheer extent of the campaign went beyond the simple demand that he could consider the Paris Appeal Court, which ordered the release time of the day or night on the extradition request; but he was some countries did not accept this.

The President reminded his audience that, while Abu Daoud

almost in the same breath he had been accused of organising the Munich killings, three Palestinians alleged to have taken part in the massacre had actually been arrested: "Where are they now?" he asked in an obvious reference to the release by West Germany of the three suspects demanded the extradition of Abu Daoud quickly enough.

He said that the West German Charge d'Affaires in Paris had been summoned to the French Foreign Ministry last Monday, three days after Abu Daoud's arrest by agents of the French counter-intelligence agency, where he told a senior official that he had no instructions to obtain their release, which followed last year's hijacking of an Air France airliner to Entebbe, Uganda.

Furthermore, France had arrested and immediately returned to the U.S. the Croatian extremists who had hijacked an American aircraft last year.

Addressing himself directly to the families of the Israeli athletes killed at Munich, M. Giscard d'Estaing emphasised that he understood their dismay and grief. But he explained France could not have granted an Israeli extradition request because the Munich attack was not covered by the subsequently amended 1972 Franco-Israeli extradition agreement, since it was carried out in a third country by non-Israeli subjects.

The official French explanation of the events leading up to Abu Daoud's release were to-day rejected in an interview given by a Minister of the State of Bavaria, Herr Alfred Seidl, to the French news magazine "Le Point".

From the very start, Herr Seidl said, the West German authorities had left no doubt about their determination to ask for his extradition and to take legal action against him.

PARIS, Jan. 17.

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**Better F16 deal sought**

By David Buchan

BRUSSELS, Jan. 17.

BELGIUM—The Netherlands, Norway and Denmark, the four European members of NATO that are participating in the multinational F-16 fighter programme, have decided to ask the aircraft's U.S. contractor for a better deal on the price and the amount of production work done in Europe.

This was stated to-day by Mr. Orla Moeller, the Danish Defence Minister, at a press conference after a meeting here of the Defence Ministers of the four countries. Mr. Moeller, who took the initiative for the meeting, said there was no question of cancelling the contract, which he still hoped could be signed in final form by the end of March.

But he said that the F-16 programme, which was called the "arms deal of the century" when first agreed in 1975 and could cost as much as \$6bn., was the first major set in alliance arms co-production and that the details "must be got right".

In general, it seems that the three other European countries have been largely satisfied with the price and co-production arrangements worked out with General Dynamics, although they associated themselves with Mr. Moeller's remarks. But the Danish Government evidently feels it may be getting a raw deal. According to NATO officials, the real purpose of today's meeting for the Danes was to find out what the other Europeans were getting from the main U.S. contractor.

Denmark is buying only 48 F-16s out of a total European purchase of 348. To-day's meeting is being interpreted here mainly at last minute Danish jockeying for position before the ink is finally dry on the contract, and partly as a reflection of some Danish domestic opposition to the programme.

The first Danish complaint concerns price. Denmark feels that General Dynamics is unfairly loading the price of aircraft it plans to sell to Europe (to take account of the cost of co-producing multinational co-production) above the price to the U.S. Air Force.

Thus, Mr. Moeller claimed that the probable price originally agreed on — \$5.69m. per aircraft — would now be above the agreed maximum price of \$5.00m. Danish officials suspect that at least part of the loading on the European price represents pure profit for U.S. contractors.

Mr. Moeller was also concerned that all the European participants should, as originally agreed, produce 58 per cent themselves of the value of the aircraft they buy. While there seems no problem here for the three other European countries, it appears that Danish industry is not yet well equipped to make sophisticated F-16 parts.

**LA REDOUTE**

In his letter of December 1976 to the shareholders, Mr. Henri Pollet, Chairman and Managing Director of LA REDOUTE presented the results for the first six months of the financial year 1976/77 and spoke of the Group's activities as at November 30, 1976; he also mentioned the prospects for the year under review.

**LA REDOUTE S.A.**

The progression was as forecast: for the first six months of the financial year (March 1 to August 31), turnover including tax, amounted to Frs. 1,028 million against Frs. 867 million, an increase of 18.6% as compared with the same period the previous financial year.

After tax, and less and exceptional profits, the net profit for the first six months reached Frs. 124 million against Frs. 10.8 million, an increase of 15% as compared with the Spring/Summer '76 period.

After a slowdown in orders at the end of September and in October, orders increased again, an absolute record of orders was reached on November 15, with 103,000 orders.

During the first nine months of the financial year (March 1, November 30), the turnover reached Frs. 1,780 million, showing a 15% progression; an increase of that order is expected, for the whole of the financial year as much as to the level of the turnover as to the results.

**BRANCHES AND SHAREHOLDINGS**

At November 30, 1976, the turnover for the French branches, indicated the following progress:

**SOCIETE NOUVELLE D'EXPANSION REDOUTE:** Frs. 73.25 million (an increase of 52.7%). At the beginning of September the S.N.E.R. increased its sales points to twelve, by opening two new shops in Nantes and Strasbourg.

**PROMAMAN:** Frs. 88.4 million (an increase of 34.8%). **FINARES:** Total of invoiced interests: Frs. 33 million (an increase of 20%).

The turnover of **EDUCIA-ROMBALDI**, specialised in the Culture-Leisure activities showed a decrease of 34.4%. Abroad, for the same period, the turnover of **SARTHA** (Belgium) and **VESTRO** (Italy) indicated a progression of just over 17%.

The Chairman, Mr. Henri Pollet, indicated that the consolidated turnover came to Frs. 1,288 million as at August 31, 1976 against Frs. 1,080 million for the same period the previous year. On November 30, 1976, the turnover was up by 16% reaching Frs. 2,157 million and should keep the same level of increase for the turnover and results until the end of the financial year.

**Bundesbank money supply plea**

BY ADRIAN DICKS

A STRONG plea for both the effectiveness and the practicability of setting targets for the growth of the money supply is made by the West German Bundesbank in its latest monthly report. In once again setting out its target for 1977 of a 8 per cent increase in the central bank money stock, the Bundesbank argues that it has let trade unions and employers know where they stand, leaving room for growth without permitting overheating.

Provisional figures published in the report show an increase in the central bank money stock of 9.2 per cent during 1976, compared to the 8.8 per cent goal which the Bundesbank announced a year ago. Accounting for this, the Bundesbank points to the difficulties of dealing with the extremely large sums that flowed in across the exchanges

in the period leading up to the readjustment of currencies within the European "snake" in October.

Further, the Bundesbank notes with obvious relief the slower rate of increase of the central bank money stock recorded during the last weeks of 1976. During December, this aggregate was only 8.3 per cent higher than in December 1975, compared with increases of 9.1 per cent in October and 9.7 per cent in November. For the fourth quarter, the increase was 9 per cent, compared with a 9.5 per cent increase during the final quarter of 1975.

The Bundesbank points out that expectations of an absolute control over the money supply are unrealistic: even if the central bank money stock were to show no further increase this year from its level at the end of 1976, the average for 1977 would

still be 4.2 per cent above the average for 1976. Defending itself against those West German economists who think it has been too lax, the Bundesbank writes that even during the 12 months of the country's most stringent monetary restrictions, the central bank money stock showed a 5 per cent rise.

The report underlines the West German central bank's agreement with the Government's expectation of a 5 per cent rise in gross national product this year, coupled with a 4 per cent price index rise. It takes a less gloomy view than some other commentators, however, of the worsening employment picture, which last month took the number of jobless back above the 1m. mark. Much of this unemployment, in the view of the central bank, was due to seasonal factors.

The organisers do not intend to be deterred by the ban which again could lead to serious confrontations between demonstrators and the riot police.

Other issues to be discussed include the intention of the Basque City Council to fly the nationalist flag from town hall buildings, the continuing campaign for a full political amnesty, and the withdrawal of the para-military Guardia Civil from cities.

The involvement of the mayors and city councils in the regional campaign has added an important new element to the conflict as previously they had tended to remain at least passive.

But the active support coming from these men and women, many of whom were

arrested under General Franco,

has given a major new impetus to demands for the restoration of the autonomous rights held

before the Civil War and poses

the threat of civil as well as

ordinary civilian disobedience to the central Government.

The Bank of Italy continued to day with its selective supply operations, and it is likely that the policy of recent months has been continued with the bank supplying some large customers with their currency requirements outside the market proper.

The differences between Ford and its workers are very small.

The company has offered an increase of 27.6 per cent, only

Ps.7,000 (just over £61 a year) now separates the two sides.

However, the situation is complicated by the transformation taking place in Spanish labour relations with the gradual disappearance of the govern-

**Government bid to ease tension in Basque region**

BY ROGER MATTHEWS

SPAIN'S MINISTER of the Interior, Sr. Martin Villa, will meet a delegation of five Basque mayors tomorrow in a further attempt to reduce tension in the region. The talks, which will take place in Madrid, come after a weekend of vigorous police action in which several towns were sealed off in an attempt to prevent representatives of city councils from

attending a meeting at their homes to explain their position.

Meanwhile, the remarkable Toledo by six people, including

two former police officers. The latest communiqué from Grapo,

St. Antonio Oriol, seized on left in a Central Madrid cafe, December 11, has taken an even

more bizarre twist. Over the weekend the kidnappers, whose

confidence seems almost boundless, took to calling journalists

and a member of the Oriol family

said yesterday that he thought the matter would be resolved

"rapidly and favourably."

Prime Minister Adolfo Suarez is continuing to make a good impression in his contacts with political parties and is said to be prepared to allow them equal time on television and radio in the run-up to the general election.

**Ford plant at a standstill**

BY OUR OWN CORRESPONDENT

MADRID, Jan. 17.

FORD MOTOR'S new \$300m. plant at Almudena, near Valencia, was at a standstill again today as the dispute over pay rates deal went into its sixth day. The company has suspended the production of workers until Wednesday as a result of strike action last week.

By tomorrow night the company will have lost production of 3,150 Fiestas, its new compact car, valued at approx. \$5,500. In addition, the company is losing 1,000 engines a day although there are not yet understood to be any problems of supply to the plant in West Germany where the Fiesta is also built. Almudena will also supply engines for the Fiesta when it is built at Dagenham.

The differences between Ford and its workers are very small. The Fiesta early next month, said last night that production was continuing normally at present.

Problems for the British company and for Fiesta production in Germany could arise because of the concentration of engines in Spain. But both the German and British plants are said to have an adequate stock of engines to tide them over the immediate future, and the U.K. company has built about 12,500 vehicles already for launch date.

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## AMERICAN NEWS

## Ford's \$22bn. cuts unlikely ever to be made

BY DAVID SELL

THIS year's budget briefing for reporters was a sombre affair. Last year an ebullient President Ford himself guided reporters through the 2,000 pages of budget detail. But he was at his retreat at Camp David this weekend for the last time as President and the officials who took his place were clearly aware that within a few days, they too will be gone.

Today's budget is likely to be altered substantially by the new Carter administration, which will probably spend around \$10bn. more in fiscal year 1978 (starting in October 1977) than the \$44bn. proposed by President Ford. His tight budget allows for only 7 per cent growth in dollar

terms and much less in real terms.

Mr. Ford, emphasising to the last the Republican commitment to slowing down the growth in federal spending, presupposes some \$22bn. worth of cuts and modifications including the phasing out of the existing \$2bn. public works programme and modifications in the government health care scheme for the old. But these and much else will probably be ignored by the Carter budget team which now has six weeks to propose amendments if it is to adhere to the strict Congressional budget timetable introduced for the first time last year.

The new administration will, to start with, have to adjust the



budget to take account of its newly announced two-year \$30bn. package of tax cuts and jobs creation programme which has already "upstaged" the Ford budget proposal of a \$12.5bn. one year tax cut.

The Carter team will also want to make room for fresh spending on jobs and on aid to the cities and states and Congress may well add and sub-

tract additional programmes of its own further to complicate the picture. These and other changes will greatly alter the face of the Ford budget.

But some \$5-9bn. per cent. of this budget cannot be changed without changes in the law and Mr. Carter's room for manoeuvre is not that great.

This budget would mean a deficit of about \$47bn. in 1978 (compared with an estimated \$87bn. this year) and the Carter deficit is bound to be above that. The Carter team will therefore be wary of proposing too many new programmes until the economy has improved further.

In two areas, however—defence (up \$13bn. to \$123bn.) and energy (up \$4bn. to Mr. Ford's \$335bn. proposal),

WASHINGTON, Jan. 17

\$14bn.) the budget may not be greatly changed. Both are discussed in greater detail below and in both areas this budget at least provides a framework from which the Carter administration is going to have to operate.

Health, Education and Welfare, with total projected spending of \$160bn., remains the largest department in the Government and its budget may be increased further as Congress adds its proposals to those made by Mr. Ford and Mr. Carter. But in terms of overall numbers the Carter budget may not in the end be all that larger than Mr. Ford's although last year Congress added an extra \$36bn. to Mr. Ford's \$335bn. proposal.

## ENERGY

## All federal agencies will be grouped under Schlesinger

IN THE CLOSING days of his from shale" and calls for a programme of federal loan guarantees to encourage the rapid development of new technology, particularly in the fields of coal-burning, coal slurry pipelines and synthetic fuels.

The budget also earmarks 58 per cent more (\$313m.) for new research into ways to deal with nuclear fuel waste and to develop a "fuel cycle for the breeder reactor which would significantly reduce or eliminate any proliferation risks associated with breeder reactors."

About \$500m. would be spent on fusion research (a 34 per cent rise) and about \$879m. (33 per cent. more) on the Liquid Metal Fast Breeder Reactor with the aim of deciding by 1988 whether it is commercially feasible.

The new department would draw together all the existing agencies under Mr. James Schlesinger. It will take some months to form, but that should not unduly effect the proposals put forward by Mr. Ford for a sharp increase in spending on federal energy research.

Spending on energy, including

the establishment of a Government petroleum reserve, would rise by about \$4bn. to \$14bn.

The budget provides for "major

cost shared research activities

to do to the defence budget. But Mr. Ford's proposals are important if for no other reason than that they succinctly lay out his options.

Dr. James Lynn, the director

of the office of management and the budget who leaves office on

Thursday, said the defence budget was built on the assumption that there would be a new strategic arms agreement with the Soviet Union along the lines of that proposed at Vladivostok.

But he would not be drawn further on this.

The budget stresses the need to improve conventional weapons, northern NATO and improve missile technology. It recommends the introduction of the first eight of 244 B-1 bombers (\$2.15bn.) further intensive development of the long-range, low-flying Cruise missile.

Major cuts and the Carter

people are looking particularly hard at the support and main-

tenance costs that comprise only

of the defence budget.

Dr. Brown will have to face the

difficult options—like the B-1

bomber—that Mr. Ford has left in

technologies to recover oil

early to say what he will want deployment" by the mid-1980s.

## Brazilian moves to cut sales of petrol

By Sue Bradford

SAO PAULO, Jan. 17. THE BRAZILIAN government has announced a series of measures through which it intends to "rationalise, not ration, oil consumption."

The most important is a compulsory deposit of 2.5 cruzeiros (5p) per litre of petrol, and Crs.250 (£12) per metric ton of fuel oil, to be paid by the consumer. The deposit will be returned to the consumer, after two years, without payment of interest or indexation.

Other measures include a 50 per cent increase in road tolls for private cars at week-ends, additional regulations to limit the access of cars to the centre of cities, the setting up of a system of staggered working hours, and the gradual increase in the price of diesel and fuel oils.

It is estimated that the new measures will lead to a saving of about £120m. in oil imports.

The consumption of diesel oil, which has been exempted from the deposit, is likely to grow rapidly in 1978.

Even before the new measures, this trend was clear.

Preliminary estimates from the National Oil Council suggest that the consumption of this oil grew 12 per cent in

1976, as compared with an increase of only 1 per cent. in petrol consumption.

It is likely that, while imports of crude oil may fall slightly,

foreign purchases of diesel oil will rise considerably.

The compulsory deposit will

greatly boost public funds

bringing in at least Crs.35-40bn.

this year, which is about 15 per cent. of the total money supply.

The government is planning to invest about two-thirds of these funds in improving public transport.

There is no consensus of

opinion as to the impact of the

measures on the rest of the

economy. Planning Minister

Reis Velloso has emphasised the

positive aspects of tightening

the money supply.

"As the government is going to feed back into circulation only part of the money, the deposit will have a strong anti-inflationary effect."

However, businessmen strongly

disagree. Sr. Eihar Kok, president

of the Brazilian Association of

Machinery and Equipment Mau-

facturers, spoke of "strong

inflationary effects" and "in-

creased costs for most com-

panies."

The Government's decision to

"rationalise" oil consumption

was taken in view of the trade

gap, which was about \$2.6bn.

in 1976. Brazil spent about \$3.5bn.

on oil imports last year, which

was equal to about 40 per cent

of the country's total export

earnings. Oil self-sufficiency

is still a distant dream. Brazil had

an average daily oil production

of 170,000 barrels in 1976, which

was only 15 per cent. of total

consumption. This was slightly

down on production in 1975, and

it is not believed that a substantial

increase will be achieved in

1977.

The study provides one of the

most detailed analyses ever of

the accounting profession and

the so-called Big Eight firms

which dominate it both in the

U.S. and in Britain.

These firms, which include

Price Waterhouse and Co., Peat

Mitchell Coopers and Lybrand, Arthur Andersen and Co., Touche Ross and Co., Arthur Young and Co., Haskins and Sells, and Ernst and Ernst, are depicted as highly profitable.

The study estimates their annual revenues at \$2bn. and their net

profits at over \$500m.

The Big Eight audited 88 per

cent. of the 2,641 companies

listed on the New York Stock

Exchange or the American Stock

Exchange, according to the

study. Price Waterhouse, it says,

is particularly significant. It

audits companies with 24 per-

cent. of total sales of all com-

panies listed on the New York

Stock Exchange.

The report is particularly

critical of the self-regulation in

the accounting profession, and

also of the Securities and Ex-

change Commission for allow-

ing the profession to set its own

accounting rules.

Its recommendations includelol

greater federal control of the

profession, mandatory annual

disclosure by the 15 largest U.S.

accountants of "basic opera-

tional and financial data" and a

suggestion that the U.S. anti-

trust authorities should investi-

gate whether too much work for

major corporate clients is done

by too few accounting firms.

## Gilmore executed after more appeals fail

BY DAVID SELL

WASHINGTON, Jan. 17.

AFTER A NIGHT of last-minute legal attempts to prevent the execution in the state of Utah of Mr. Gary Gilmore, he was shot dead by a firing squad this morning and thus became the first person to be executed in the U.S. in nearly ten years.

The execution was surrounded to the end by the enormous publicity that has accompanied the case these past weeks. Another man is scheduled to be executed, by electrocution, in Texas on Wednesday. His death is likely to be filmed for television.

There are also about 350 more people under sentence of death in the U.S. Their cases are being reconsidered in the light of last year's Supreme Court ruling in favour of the death penalty under some circumstances.

The last night of Mr. Gilmore's life was as confused as the last few weeks have been. At 1 a.m. today a federal judge issued a temporary 10-day stay of execution, the latest of a number of such delays. But Utah officials and at least one federal judge show that more than two-thirds of the American people are in favour of capital punishment.

Opponents of capital punishment have been outraged by the continuing publicity and the way in which the news media have covered the case. But they concede that at the moment polls show that more than two-thirds of the American people are in favour of capital punishment.

Miss Deborah Levy, a leading opponent of capital punishment, said to-day that she hoped that the execution would make people disgusted with the barbaric practice of human sacrifice.

The state of Florida, with 80 criminals under sentence of death, and Ohio, with 60, are the two states with the most number of people awaiting execution. They are now expected to press ahead with their plans.

However, there is unlikely to be any sudden burst of executions because capital punishment laws in most states are still being challenged, and in any case, the Supreme Court ruled in favour of a detailed review of the death sentence is carried out.

Mr. Gilmore had sold his life story to a literary agent who was among the four independent witnesses who saw him die. The four

witnesses are being sought, the Washington Post says to-day that President-elect Jimmy Carter's designated Secretary of Commerce, Mrs. Juanita Krebs, has agreed that Mr. Richardson should make the decision.

The question of whether the U.S. Government Maritime Administration should give loan guarantees to the tankers which Burmah will use to carry LNG from Indonesia to Japan has been a source of intense controversy ever since a report in the New York Times alleging that the initial applications for guarantees were fraudulent because of questions about the U.S. citizenship of the applicants.

## Venezuelan oil output to rise

By Joseph Mann

CARACAS, Jan. 17.

VENEZUELA will raise crude oil production by about 100,00



## WORLD TRADE NEWS

# Textile imports continue to threaten EEC industry

BY ADRIAN DICKS

A PERIOD OF consolidation, rather than recovery, faces the European artificial fibres industry this year, and will force it to undertake further structural reforms, according to the latest comments on the industry's world-wide situation by Enka Glanzstoff, the chemical fibres subsidiary of the Dutch-based Alzo group.

Reviewing developments in 1976, the company notes that total production of chemical fibres did manage to increase by 15 per cent to a new record level of 12.5m tons. By comparison with the 10.6m tons produced in 1975, this was a relative improvement and enabled West European manufacturers to achieve the largest year-to-year improvement with a gain of 20 per cent.

More significant, in Enka Glanzstoff's view, is the com-

parison with 1974. West European, U.S. and Japanese producers each came within a few thousand tons last year of the same output they had achieved in 1974 before the recession.

Yet Third World producers, mainly those in South Korea, Taiwan and Hong Kong, increased their production by 1m. tons, from 3.2m tons to 4.2m tons, during these two years.

The Enka Glanzstoff study appears to see little alternative to further consolidation of its share of the market. In part, it states, this view is reached because the evolution of production patterns over the past few years seems likely to remain less rapid than in the past.

But for European producers, the decisive factor appears to be the continuing pressure of imports, which in recent years

have been rising more rapidly than actual consumption in West European markets.

"Although the world textile agreement ought to keep the import flood within orderly limits," the company writes, "in order to make it easier for the European textile industry to reorganise... the agreement has brought Europe little relief so far."

Enka Glanzstoff sees the section of the industry dependent on clothing as being the most vulnerable, as is borne out by the evolution of production patterns over the past few years. By contrast, chemical fibres made for household textiles appear less vulnerable, while the outlook is favourable for specialised fibres, such as those used for motor tyres and for other industrial applications requiring high-strength yarns.

BONN, Jan. 17.

FRANKFURT, Jan. 17.

## Cars worry for W. Germany

BY GUY HAWTHORN

THE JAPANESE are making a concerted attack on the West. In the thin year of 1975 sold 120,000 German car market and this year cars in the Federal Republic they plan to push up sales by about 50 per cent.

Japanese sales in West Germany are still comparatively low. Motorists here still have, in the eyes of the British counterparts at least, an enviable attack to the home produced article.

However, the Japanese motor industry has been steadily building up useful sales in the Federal Republic. Last year their sales rose by 23 per cent. to 43,400 units—about 2 per cent. of all new registrations in the West German market.

This year projected sales are at around the 65,000 units, or some 3 per cent. of all new registrations. This would still leave them far behind the leading im-

Japanese motor company in West Germany. Last year its sales of 13,500 units were well below the previous year's 16,000. But the decline came about during the establishment of a dealership network for the concern's Datsun model and this year's sales are forecast at 17,000.

The fastest growing group, however, are Honda and Mazda. Mazda pushed up sales last year from 1975's 4,800 units to 9,200 units and is looking for a volume of between 13,500 units and 14,000 units this year. Honda reported only 1,830 new registrations here in 1975, but this rose to 3,500 last year. This year it is projecting sales of 8,000 units.

Currently the Japanese manufacturer with the largest sales in the Federal Republic is Toyota. Last year it sold 17,300 vehicles—well up on the previous year's total of 12,200. This year the concern hopes to sell 22,000 units to bring its market share up to 1 per cent.

Nissan is the second largest



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Jim Milligan is the Export Distribution Manager for Ethicon Ltd., an Edinburgh based company supplying sutures and ligatures to markets all over the world. Their growth has been consistent year by year and they have won three Queen's Awards in the process.

### ECGD

INSURANCE FOR BRITISH EXPORTERS

## Car sales slump in South Africa

BY QUENTIN PEEL

JOHANNESBURG, Jan. 17.

NEW VEHICLE sales in South Africa last year slumped by 17 per cent, and new car sales alone by more than 19 per cent, to its small economy 120Y models, and other top sellers included General Motors' new Chevair, and the Volkswagen Beetle.

It is estimated that the industry as a whole suffered losses of R20m. (£13.5m.) over the year, and projections for the current year suggest that the market will show only a marginal improvement.

Sales did improve towards the end of the year, according to the industry's figures, with most manufacturers showing improvements in December over the worst November figures since 1967, although the month was still 9.9 per cent. down from December.

Leading manufacturer was the planned. They estimate that South African-owned Nissan organisation, which sold 1.5m. tons, from a total of 300,000 to 0.1 per cent, or even a negative commercial and passengers figure.

## Philip Morris deal

BY STUART ALEXANDER

Marlboro cigarettes are to be sold in the Soviet Union following the signing of a "multi-million dollar" license agreement with Philip Morris and announced by them yesterday.

Mr. R. W. Murray, president of Philip Morris Europe, Middle East and Africa, said in Lausanne, Switzerland, that in exchange for the sale of U.S. tobacco to Russia, Philip Morris would buy Soviet-grown tobacco.

In addition the U.S. company would be giving technological assistance with an experimental programme for producing flue-cured and Burley tobaccos in the Moldavian Republic.

Philip Morris already has production licence agreements for Marlborough in East Germany, Poland, Bulgaria and Yugoslavia and hopes to continue its expansion in Eastern Europe. It also,

in 1975 co-operated with the Russians over the development and production of the Soyuz-Apollo commemorative cigarette.

## New shipping service

By Our Shipping Correspondent

P & O Strath-Werner Services are to start a full container service to Arabian and Iranian ports next month. Two vessels, Strathmuir and Strathmay, with a capacity of 310 20-foot containers will inaugurate the service from Liverpool's Seaford Dock direct to Dubai and Muttrah.

Under the Port Authority

## MAN talks continue on plant for Algeria

Maschinenfabrik Augsburg-Nürnberg, the leading West German engineering, machine tools and commercial vehicles group, confirmed that it is continuing talks with Algeria about the eventual establishment there of a heavy vehicles industry.

Although MAN said it had been discussing the project for a long time with the Algerian authorities, it has not so far agreed to return to their 1971 offer of 18.3m. tons, several of whom have raised their import projects and political push for government action on imports.

One major producer, for ex-

ample, predicts that imports this year could reach "in excess of a trend of rising imports in 1976" of 14.5 per cent. from last year's total of 14.7m. tons. This estimate shows that imports in that month reached 1.6m. tons, or 19.6 per cent. from two months ago.

At least one producer, analyst of the Iron and Steel Institute, says that imports in October and November are likely to reach 17m. tons and 14.7 per cent. in 1977.

But some other analysts and import companies are projecting a slight increase in National Association of Purchasing Management. In its January imports.

After a disappointing 1976, the steel survey the group reported that 79 per cent of those queried said foreign mills were "more active" in seeking U.S. business than they had been three months ago.

Moreover, 36 per cent of those contacted this month said the selling prices for foreign steel products were either "slightly below" or "substantially below" the era of "cheap" foreign steel.

## Malaysian port granted theft claims immunity

BY WONG SULONG

KUALA LUMPUR, Jan. 17.

DESPITE strong protests from various Malaysian Chambers of Commerce against the Bill, the Malaysian Government has pushed through a Bill in Parliament granting that would only encourage greater pilfering at the port, and would force Malaysian traders to use foreign ports, especially Singapore, which already handles a substantial slice of Malaysia's trade.

To add fuel to the controversy, both the chairman and general manager of the Port Klang Authority recently resigned, although the Government said their departure was not the result of public demands for an overhaul in the port's administration.

Under the Port Authorities Amendment Bill, the Port Klang Authority is absolved from any claim by traders for goods stolen or damaged by port workers' union, whose demands is limited to 1,000 ringgit unless he apologised and withdrew his charges.

## Boost for Israeli exports

BY L. DANIEL

TEL AVIV, Jan. 17.

ISRAELI exports of industrial goods to the Common Market \$300 per metric tonne, whereas exporters of industrial goods in Israel as a result of the decision of the Israel Ministry of Transport to permit CAL the recently-established air cargo charter line, to carry industrial, as well as agricultural products on its outward trips to Europe.

CAL was formed last autumn at the initiative of the farming as from July 1. Conversely, European exporters produce to European markets of raw materials, semi-finished goods, finished goods, including car roughy half those which will be able to avail themselves of Agrexco, the agricultural export of these air freight facilities company, had to pay last winter. Israel.

## MICHELIN INTERNATIONAL DEVELOPPEMENT N.V.

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JP's photo file

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EDITED BY ARTHUR BENNETT AND TED SCHOTTERS

### • METALWORKING

## Cold-rolling mill trials

JOSEF Fröhling of Olpe, West Germany, has completed initial trials on new incremental cold rolling mills known as

the cycloidal mill.

The mill will give economic reduction of metals such as nickel, alloys, brasses, titanium and zirconium, which are difficult to cold-roll using conventional methods.

Reductions of up to 15 to 1 have been achieved in a single pass when rolling non-homogenised 200mm. wide down to 0.9mm. thick.

The cycloidal mill shows a

reduction of 15 to 1.

The connecting rods are moved backwards and for-

wards by connecting rods from

the crank with adjustable travel.

As in the original 'U'

mill, stock reduction

during both work and

work rolls are in contact

with the stock throughout the

maximum desired width

of 20 mm.

and a parallel path for the

remainder. The Fröhling

type hydraulic screw press

has been incorporated in the

housing to set the required

angle of the work rolls.

As in the original 'U'

mill, stock reduction

during both work and

work rolls are in contact

with



## HOME NEWS

**Profit-making Docks Board repays £6.4m. early**

BY JOHN WYLES, SHIPPING CORRESPONDENT

**THE STATE-OWNED** British Transport Docks Board has underlined its record profitability last year by repaying the first instalment on long-term capital debt a year ahead of the due date.

This unusual move, by a public undertaking, has been made without reborrowing. The £6.4m. repayment was funded out of earnings pushed to an expected £8m. last year by effects of cost-cutting, and by improving the Board's share of total import and export cargoes.

"We regard it as highly creditable that we are one of the few State undertakings ever to repay debt without re-borrowing," said Sir Humphrey. "The money had

Sir Humphrey Browne, the Board's chairman, refused to comment yesterday on the last year's profits before accounts were laid before Parliament at the end of April. He confirmed the loan repayment first instalment on a £72m. capital debt to be repaid over 10 years starting on January 1 next year.

"We regard it as highly creditable that we are one of the few State undertakings ever to repay debt without re-borrowing," said Sir Humphrey. "The money had

been "appropriately" discounted on a commercial basis.

When the Board's accounts are published the debt repayment is expected to be one of several features of an unusual financial year. Return on capital is believed to have reached a record 13 per cent.

Effects of inflation will be underscored by figures disclosing that the Board's depreciation fund, based on the historic cost of assets, has been exceeded for the first time by an additional amount, geared

to the Retail Price Index, which is set aside to cover replacement costs.

The Board's performance last year will render it liable for the first time to Corporation Tax.

Its profits have been helped by a recovery in traffic after the dismal volumes of 1975. Non-fuel traffic, up 9 per cent, is back to 1974 levels, with container cargoes showing a 13 per cent rise.

The Board improved its share of import and export cargoes, so that on the basis

of value its ports now handle 24 per cent of traffic passing through ports.

The Humber ports, notably Hull, and the South Wales ports all returned increased profits last year, as did Southampton, although its contribution was offset by the cost of large current capital expenditure schemes.

Port operating costs have been cut by a gradual reduction in manpower, 2,000 in the past two years, by disposal of surplus cranes, and by more efficient operation of dredging.

The Board's South Wales ports will soon face a strong challenge from Bristol's £37m. West Dock, due to start operations next month.

Sir Humphrey, who after more than 31 years is the Board's longest-serving chairman, was adamant yesterday that the Board would not cut its prices to meet the new competition because "marginal costs are the long path to hell." But the Board would be aggressive in selling its services.

**Sulzer to close U.K. factories**

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

**THE SWISS-OWNED** Sulzer factored with the existing facilities, (U.K.) is to close its sites as skilled manpower had also been reduced by the world recession in heavy engineering industries and skilled manpower had left.

Sulzer said trading losses were estimated at £6m. during the past six years and there was no sign that these could be stemmed.

Since taking over Millspauk six years ago, Sulzer has invested £2m. in the first stage of what was planned to be a three-phase programme.

The factory is mainly engaged in the manufacture of paper-making machinery, but the investment helped it diversify into fabrication work for the chemical, oil, power generation and other process industries.

Mr. Richard C. Whalley, managing director of the Sulzer plant, told employees yesterday that every effort had been made to bring alternative production to the plant. But demand for capital goods of the type man-

**Bow Valley's £8.7m. North Sea deal**

BY RAY DAFTER, ENERGY CORRESPONDENT

**ASHLAND OIL** and the 16/7 will be Pan Ocean (36 per cent.); Bow Valley (14 per cent.); Sunningdale Oils (8 per cent.); Sieben Oil and Gas (4 per cent.); Saga Petroleum (4 per cent.); British National Oil Corporation (20 per cent.); Ashland Oil GB (6.3 per cent.); Ashland Oil Canada (1.4 per cent.); Louisiana L and E (6.3 per cent.).

Bow Valley said yesterday that it had executed a definitive agreement with the two oil groups. Under the agreement, outline approval from the Department of Energy, Bow Shareholding in block 16/2 Valley (U.K.) has received a payment of £1.35m. and loan of £1.45m. which are refundable if the deal is not concluded.

The agreement is expected to be completed on or before February 15, when Bow Valley will receive an additional £2.9m. in loans.

Louisiana Land and Exploration, Ashland Oil GB and Ashland Oil Canada are acquiring 50 per cent. of Bow Valley's interests in the Brae Field, on block 16/7 and in the concessions on block 16/6 and 16/7.

Brae, which is being evaluated by appraisal drilling, could be the next big find in the U.K. sector, although recent disappointing wells have shown it to be a complex and unpredictable prospect.

If the deals are concluded the shareholding in block 16/3 and output will be met.



Christmas is the day when children receive new toys, but January is the month that manufacturers show off new items for the year ahead. Yesterday Fisher-Price Toys displayed its new lines which will be on show at the International Toy and Hobby Fair, when it opens at the National Exhibition Centre, Birmingham, on Saturday.

Matthew Hibberd, a cub in the 16th Westminster pack, had a sample of next Christmas when he played with items from the Adventure People range in London.

**Europe fails to meet energy cut targets**

BY ROY HODSON

**THE EUROPEAN** Community nations are accused by their chief energy strategist, Mr. Leonard Williams, the director-general for energy of the European Commission, of failing to meet targets to cut down dependence on imported energy. The results for reduced dependence are not being met and in the longer term Europe can expect problems about its oil supplies, he says in the National Coal Board's quarterly, Coal and Energy.

Although more than three years had passed since the energy crisis of 1973, it would be an exaggeration to suggest that progress on a new European energy policy had been anything more than modest.

Two principal goals highlighted the Community's energy objectives: To reduce dependence on imported energy; and improve the security of those energy supplies that must come to be imported.

"There is cause for concern," Mr. Williams says.

The Council of Ministers decided in 1974 to reduce dependence on imported energy from 80 per cent to 50 per cent. If prices were competitive and the correct policies were pursued.

The longer-term oil supply situation was also likely to present problems. Oil consuming areas such as Europe, the U.S. and Japan, would have to rely upon the Organisation of Petroleum Exporting Countries for a large part of their incremental oil demand.

The world might need as much as 38m. barrels a day of OPEC oil by 1985 compared with 28m. barrels a day last year.

Of the 38m. barrels a day forecast for 1985, the European Community might need as much as 12m. barrels a day compared with its present consumption of 10m. barrels a day.

That increase in Community consumption of OPEC oil would be after allowance had been made for North Sea oil production.

**Norcros employees seek Minister's aid**

BY KEVIN DONE, INDUSTRIAL STAFF

**A** Stanley Orme, the Minister of State for Social Security, has been asked to help more than 1,600 employees of the Norcros Group, a division of a year industrial holding company, who are facing considerable losses in pension funds after the discovery of a deficit in their pension fund. The deficit affects that part of £11,000. Norcros' workforce, formerly employed by the Slater leather company, Cratfield-Hope, taken over by Norcros in 1974. The 1,600 employees are members of a pension scheme that offers higher benefits than the Norcros scheme, but according to Mr. Victor Yaldren, Norcros' company secretary, it is discovered last year that the contribution rates and assets of the fund did not match the promised benefits.

Norcros has offered to meet deficit — calculated at about £1.5m. — up to March 31, but then to absorb the 1,600 employees into its main pension fund.

Of the other fund were not up to it could produce a deficit of £3.4m. in the long term, Mr. Yaldren.

We were told it was properly funded when we took over, but were given wrong advice, on going rate for making contributions to the fund is pretty horrific," he said.

He has expressed concern that the fund could have been set up on a basis that appears unsound and that the deficit was undiscovered during the takeover period causing employees to be given misleading information.

Futile union officials from APEX, ASTMS and TASS have been called in and further meetings are to be held with Mr. Yaldren.

Mr. Ray-Dobson said: "We

**Wholesale textile sales rise**

BY RAY DAFTER, ENERGY CORRESPONDENT

**MR. JAMES TYE**, director general of the British Safety Council, is seeking permission to prosecute British Gas for the explosions over Christmas and the New Year. The move provoked an angry and hostile response from the Gas Corporation.

The Director of Public Prosecutions is being asked to grant Mr. Tyre permission to take out a private prosecution against British Gas. He complained in particular about what he believes to be lack of safety procedure and of sufficient warning to the public about dangers.

Mr. Tyre, who demanded a full inquiry into the explosions earlier this month, accused Mr. Anthony Wedgwood-Benn, the Energy Secretary, of "settling up" to a whitewash committee and the Health and Safety Executive of "abdication its responsibility."

British Gas officials and a team are investigating the cause of a year before.

Sales for the 11 months of 1976 were higher in eight sectors against the same period of 1975.

These were women's knitted underwear, blouses and skirts, 47.8 per cent. in women's coats, costumes, furs and raincoats; 11.3 per cent. in women's underwear; 11.1 per cent. in women's hose and children's socks; 18.8 per cent. in haberdashery, ribbons and wool; and 4 per cent. in children's wear.

The men's and boys' ready-made clothing and overalls sector registered an increase of 27 per cent.; gloves were up 15.2 per cent.; household textiles 33.3 per cent.; floor covering, furniture and hardware 10.4 per cent.; and boots and shoes 36.4 per cent.

The only declines over the year were in women's millinery — 35.5 per cent. of the November 1975 figure, and piece goods and nets — 7.3 per cent. of a year before.

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# Foundations for centralised bargaining

BY ARTHUR SMITH, Midlands Correspondent

EFFICIENCY in production is exacerbated by Government pay to Government relaxation of the takes part in any unconstitutional industrial action which key to the success of Leyland Cars. Under the ambitious programme drawn up by Lord Ryder, chairman of the National Enterprise Board, to keep the company in the big league of car assemblers, productivity must by 1980 be raised from the current levels of around seven cars a man each year to the Continental achievement of 12 cars.

Heavy investment in new machinery, particularly on the Mini replacement programme, should help. But the issue is more immediate than that. Over the past 12 months output has been held back by a series of internal industrial disputes and strikes by outside suppliers, such as Rubery Owen.

Leyland Cars suffers both from its history and from the strains created by nearly two years of incomes policy. The present company, with a 120,000 strong labour force, has had to cope with a chaotic legacy of differing wages and fringe benefits. With 117 bargaining units, hard-fought pay negotiations are under way in one plant or another throughout the year. From the management point of view, no concession can be made to any plant without running the risk of re-opening talks on an agreement reached earlier elsewhere. For the unions, the aim is to wring out of the company better terms than achieved by workers in neighbouring plants.

The situation has been

exacerbated by Government pay to Government relaxation of the takes part in any unconstitutional industrial action which key to the success of Leyland Cars. Under the ambitious programme drawn up by Lord Ryder, chairman of the National Enterprise Board, to keep the company in the big league of car assemblers, productivity must by 1980 be raised from the current levels of around seven cars a man each year to the Continental achievement of 12 cars.

Management concessions on injury and sickness benefits, lay-off pay, and redundancy awards are generous and represent a sincere move to give manual workers greater security of employment — an initiative that should contribute to increased understanding and a happier industrial relations climate over the difficult months which lie ahead.

But the deal is not all one way. The unions for their part as a gesture of good intent asked for the insertion of a clause to the effect that members would "co-operate in substantially reducing unauthorised absence and unconstitutional industrial action." Senior stewards are as conscious as management that continuity of production is the key to the achievement of the output targets necessary to make the company viable. Apart from vehicles lost during strikes, productivity in the intervening period tends to be lower than during a continuous stretch of trouble-free production.

Agreement by the stewards to lend their weight in trying to curb wildcat strikes is a significant move given the pressures upon them from frustrated factory floor workers. Nowhere is this more evident than in the maximum areas for novel clause by which any individual worker stands to lose a deal which goes to the heart of the company's problems.

The two sides have used to the maximum the areas for novel clause by which any individual worker stands to lose his entitlement to a whole quarter's lay-off benefits if he

on the same terms for lay-off pay will remove the present disparities and eliminate another important source of dispute.

To be constitutional, a stoppage or other form of militant action can only take place after the dispute has been put through the internal negotiating procedure and five working days notice given. Of the hundreds of incidents which have disrupted Leyland production over the past 12 months, those which are constitutional in this sense can be counted almost on the fingers of one hand.

The penalty clause should provide a powerful incentive to put issues through the formal procedure — all the more so under the new benefits being offered by management. The new terms for lay-off pay put Leyland well clear of the other major car assemblers.

For disputes within the plant,

the situation remains unchanged and workers get no lay-off pay. But for time lost for reasons outside the control of Leyland Cars, employees will have their entitlement of seven days a quarter at 80 per cent of full pay extended to 15 days at 100 per cent. This means that workers will enjoy full pay for up to three weeks as a result of being made idle by a dispute at a component supplier such as Rubery Owen. The Leyland deal compares with 20 days a year at full pay offered by Vauxhall, 20 days at 80 per cent by Ford, and 20 days at 70 per cent by Chrysler.

Putting all the Leyland plants

by then a common base for fringe benefits should exist will transfer another important area of discussion to the central arena.

The crucial debate that must take place among the unions over the months up to August is whether members' best interests will lie in a "half-way house" situation or in centralised bargaining. The choice appears to rest between each plant deciding what its internal structure of earnings should be, and accepting the anomalies in relation to other Leyland factories, or switching the negotiations to a central forum where company wide agreements on the correct payment for all grades of workers can be determined.

Certainly it is the long-standing philosophy of Leyland management that particular types of workers, be they in the toolroom or on the assembly line, should earn the same as their colleagues regardless of plant or location.

The most likely way for the debate to proceed is through the formation of another ad hoc committee. The present body, which still has to draw up the detailed terms of agreement on fringe benefits, may take another month or two to complete its work. Authorisation would then be needed from the shop floor trade union members on the terms of reference for a committee to examine the wider issues.

Important as the advances in the package now under con-



Mr. Geoffrey Whalen, personnel director for the car division, policy to raise benefits and status of manual workers.

sideration by the Leyland pay from half the level normal earnings, the introduction of a pension scheme, greater job security which the now injury and sick pay be workers is a logical development by difference between state workers and normal pay.

Basic to such improvements is the belief that manual workers, once accorded some responsibility, will meet their interests with the company and make a contribution to its success.

Linked to the concept of the Leyland experiment is participation — a venture to come up for review but both sides are likely to expect satisfaction with its outcome.

## PARLIAMENT

### TRIBUTES TO LORD AVON

## Voice of truth and honour

HUNDREDS OF MPs sat silently in the Commons yesterday to hear a tribute from the Prime Minister to the late Lord Avon, a former Prime Minister and Foreign Secretary.

Recalling Lord Avon's role as Foreign Secretary, to which he was appointed at the age of 35, Mr. Callaghan said: "He seemed to be a voice speaking out for truth, decency and honour."

"He was young; he spoke up clearly; he stood for the principles of the League of Nations and the Covenant; he opposed the growing powers of Mussolini and Hitler."

Lord Avon, then Anthony Eden, "seemed to us to be the saving grace of the Administration." He had symbolised the opposition which the British people felt to the insatiable demands of the dictators.

Eden had finally broken with the Government, and had resigned in 1938. "He was right to do so — nothing became him so much as that courageous stand."

Eden had thought at the time that he would never return to office, but he had returned very quickly when the war came.

### Judgment

"Whatever our party differences and our final disagreements, we will always remember him . . . for the judgment and courage of his act of resignation."

Looking at Lord Avon's period as Prime Minister, Mr. Callaghan commented: "We have to accept that his name can never be dissociated from the ill-advised Suez adventure."

"When we heard that British troops were actually going ashore in Egypt, the news came as a thunderbolt. His action seemed totally out of character."

But Eden never changed his view about the correctness of his policy. He honestly believed that he acted in the interests of his country. Eden knew as though Britain was still a great power, and he had to control a crisis which showed that she was Health and Social Security, said not. It was a period in which

### Rees calls for prison inquiry

MR. MERLYN REES, the Home Secretary, told the Commons he had called for an immediate inquiry into security at Leicester Prison, after the escape of Thomas William Hughes who later killed four people, before to publish the Chief Inspector's report.

## Judd hopeful on overseas aid

By John Hunt

MR. FRANK JUDD, new Minister for Overseas Development hopes it will not be necessary to make reductions in existing cash allocations for overseas aid despite the cuts of £50m. for 1977-78 and £50m. for 1978-79 announced in the Chancellor's Mini-Budget.

At the same time, he told the Commons yesterday, it may not be possible to maintain all programmes to their full value in real terms.

"The reductions also mean that we shall have greater difficulty over this period both in responding to new situations and in taking on new commitments."

Nevertheless, he hoped that in 1977-78 he would be able to find room for increasing support for multilateral efforts and initiatives, particularly those to help the poorest.

He stressed that the Government did not wish to minimise the implications of the cuts and admitted that his department would not be able to undertake all it had hoped.

There would, however, be no need for a change in overall strategy.

A study is now underway to work out the effect of the cuts on programmes.

### Polio vaccine

The chances of paralytic polio arising as a result of vaccination are "very small," Mr. Roland Moyle, Minister of State for Health and Social Security, said not in a Commons reply.

It was a period in which

he was a period in which

# The Management Page

Geoffrey Owen explains how a diversified U.S. company with a disappointing profit record has used the 'experience curve' theory to help it analyse and replan its business interests

EDITED BY JOHN ELLIOTT

## Borg-Warner rationalises its products

"YOUR SALES in the last ten years have more than doubled the long term, and your earnings have stayed flat. Your long-term debt has increased tenfold and your return on equity has been cut considerably. What has the company been doing wrong?"

This was the question put to the management of Borg-Warner at a meeting of security analysts just over a year ago, and it was difficult to answer. Yet Borg-Warner has just been chosen by Robert Bosch, the big German manufacturer of automotive components for its biggest investment in the U.S.; under a provisional agreement announced last month the German company is subscribing for 2m new shares in Borg-Warner, costing \$62.9m, and representing 9.3 per cent of the share capital. Evidently the Bosch directors believe that whatever had been going wrong is now being put right and that the association will prove rewarding.

Their confidence must be partly based on the results of an agonising appraisal which Borg-Warner set in train during 1975. Three main reasons for the company's poor performance were identified.

### New ventures

"First," Bob Bass, the 59-year-old president of the company, explained recently, "we were doing too many things in too many places: some of the new ventures we had started owed more to enthusiasm than to sound economics." Second, the company was heavily dependent on three markets—transportation, housing and consumer products—which had been hit exceptionally hard by the 1974-75 recession. "We needed to improve our business mix," says Bass. Third, Borg-Warner had to manage its assets more intensively, through tighter control of stocks and working capital and a more selective approach to capital expenditure.

Like many American companies, Borg-Warner had been infected by the performance cult which was dominant in Wall Street during the sixties; the stock market would hardly look at a company with a growth rate of less than 10-15 per cent a year. Now the emphasis is all the other way: the quality of earnings is what counts. Fortunately Borg-Warner never reached the stage where it had to sell off assets at distress prices simply to stay afloat. It has been able to work out a more constructive approach aimed not merely at immediate profit improvement, but at a

### 1975 SALES AND EARNINGS BY PRODUCT

	Sales	Earnings
Air conditioning	330.6	4.6
Chemicals and plastics	278.9	(2.3) loss
Industrial products	378.6	17.6
Transportation equipment	620.6	15.6
Financial Services	8.1	
Discontinued operations	30.3	0.9
<b>TOTAL</b>	<b>1,639</b>	<b>44.5</b>

### 1975 SALES AND EARNINGS BY GEOGRAPHICAL AREA

	Sales	Earnings
U.S.	1,161	38.2
Europe	245	(5.2) loss
Australia	122	4.4
Canada	84	4.2
Other	27	2.9
<b>TOTAL</b>	<b>1,639</b>	<b>44.5</b>

Faced with the problems of the geographical and product spread shown above, Borg-Warner, under its president Mr. Bob Bass (right), set out in 1975 on a major reappraisal of its operations.

duction and selling costs faster the vice-president for technology, which reports to the corporation's planning committee, under the chairman of the company, while taking business away from its competitors who cannot reduce main tasks the formulation of a recession. "We needed to improve our business mix," says Bass. Third, Borg-Warner had to manage its assets more intensively, through tighter control of stocks and working capital and a more selective approach to capital expenditure.

The planners broke down the company's entry into chemicals industry had been nearly 100 strategic business units, based on the markets and Borg-Warner now has a which they served. There are dominant position in ABS usually several of these units resins, a specialised plastic within a division. For instance material. There is scope for expanding the York air conditioning division here; one big potential includes engineered products in plastic bottles for office buildings, air carbonated drinks, though Borg-Warner is more likely to attack buildings, standard units for it in co-operation with an established commercial and residential market packaging company that on its own. Bass puts great emphasis on

The planers' basic idea was that the company is looking to concentrate resources on aggressively for acquisitions, those business units where ideally these should be in an Borg-Warner had, or could industry with a different trade develop, a leading market cycle from those to which the aimed not merely at immediate its position and to withdraw from company is now tied, and the profit improvement, but at a activities which did not meet technology should be one which

### BOND DRAWINGS

#### CITY OF OSLO 5% Bonds of 1964

S. G. Warburg & Co. Ltd., announce that the redemption instalment of U.S.\$1,350,000 due 15th February, 1977 has been met by purchases in the market to the nominal value of U.S.\$429,000 and by a drawing of Bonds to the nominal value of U.S.\$921,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public are as follows:-

7186 to 7191	7198	7200 to 7203	7219	7231 to 7240
7242 to 7247	7249	7254 to 7261	7265 to 7269	7271 and 7272
7276 to 7280	7283 and 7284	7292	7307 to 7315	7319 and 7320
7325 to 7326	7345	7375 to 7381	7404 to 7406	7408
7410 and 7411	7417 to 7420	7444 and 7474	7447 to 7480	7493 and 7504
7457 to 7459	7469 and 7470	7472 to 7474	7477 to 7480	7483 to 7504
7496 to 7507	7508 to 7515	7519 to 7522	7530 to 7540	7548
7557 to 7559	7559	7592 and 7593	7621 to 7623	7626 to 7637
7577 to 7582	7583	7736 and 7737	7751 to 7759	7770 to 7784
7631 to 7650	7658 to 7669	7682 to 7694	7759 to 7769	7785 to 7804
7926 to 7930	7930 to 7933	7942 to 7949	7951 to 7957	7960 to 7966
7974 to 7984	8004 to 8010	8022 to 8024	8037 to 8041	8041 to 8044
8025 to 8050	8050 to 8071	8087 to 8092	8128 to 8132	8132 to 8136
8143 to 8161	8163 to 8166	8167 to 8171	8176 to 8181	8181 to 8185
8232 to 8236	8239 to 8242	8250 to 8255	8315 to 8320	8320 to 8325
8329 and 8330	8343 to 8353	8391 to 8394	8396 to 8398	8406 to 8408
8421 to 8425	8424 to 8427	8428 to 8475	8476 to 8487	8487 to 8492
10806 to 10812	10813 to 10819	10820 to 10826	10827 to 10832	10832 to 10838
10889 to 10892	10892 to 10902	10893 to 10911	10912 to 10920	10921 to 10938
10973 to 10982	11005 to 11012	11020 to 11030	11031 to 11039	11041 to 11061
11063 to 11065	11065 to 11068	11070 to 11096	11116 to 11130	11150 to 11162
11205 to 11211	11211 to 11213	11230 to 11234	11261 to 11271	11271 to 11282
11366 to 11371	11373 to 11374	11377 to 11412	11415 to 11420	11421 to 11426
11435 to 11437	11437 to 11449	11451 to 11481	11482 to 11491	11493 to 11507
11507 to 11510	11524 to 11537	11546 to 11557	11566 to 11572	11572 to 11586
11632 to 11633	11632 to 11635	11638 to 11649	11650 to 11654	11654 to 11658
11638 to 11643	11643 to 11647	11659 to 11662	11675 to 11678	11678 to 11682
11679 and 11680	11682 to 11685	11687 and 11688	11691 and 11692	11694 to 11704
11710 to 11714	11723 and 11724	11760 to 11763	11764 to 11777	11777 to 11781
11734 to 11747	11752 to 11755	11786 to 11803	11812 to 11831	11838 and 11839
11847 to 11849	11858 to 11866	11872 to 11873	11874 to 11875	11875 to 11882
11938 to 11997	12005 to 12012	12020 to 12030	12044 to 12048	12048 to 12056
12091 to 12121	12128 to 12136	12143 to 12161	12163 to 12171	12171 to 12178
12181 to 12183	12187 to 12190	12202 to 12205	12205 to 12208	12208 to 12209

On 15th February, 1977, there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of:-

S. G. WARBURG & CO. LTD.,  
30, Gresham Street, London EC2P 2EB.

or with one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds called for redemption on and after 15th February, 1977. Bonds so presented for payment must have attached all coupons maturing subsequent to 15th February, 1977.

The following Bonds drawn for redemption on the dates below have not as yet been presented for payment:-

5619	5638 to 5649	15th February, 1974
		15th February, 1975
1283 to 1295	1324 to 1328	1329 to 1342
1359 and 1360	1430 and 1431	1432 to 1457
1546 and 1547	1558 and 1569	1488 to 1497
2056 to 2065	2169	1375 to 1378
	2298	2380 to 2379
		2708
		15th February, 1976
8492	8617 to 8621	8509 to 8520
8689	8635 to 8717	8736 to 8739
8849	8841 to 8854	8867 to 8870
9012	9074 to 9089	9096 to 9100
9110 to 9119	9143 to 9147	9173 to 9179
9276 to 9285	9587 to 9595	9641 to 9647
9316 to 9319	9934 and 9935	10131 to 10136
10441	10846 to 10849	10661 to 10663

30, Gresham Street, London EC2P 2EB

18th January, 1977

coherent investment strategy for this criterion. There was an aerospace operation which stand, Bass does not rule out existing businesses was based on less than 4 per cent of total turnover. "We just developed by the Boston Consulting Group, Bass explains, "so we sold it." Borg-Warner's head of the other operations committee. This is the adjacent article. According to the detailed analytical work done by the management of Allis-Chalmers and the plumbing with the largest share of any products business was disposed of, which may be a segment of a larger market" gains. The detailed analytical work charged with upgrading the main operating groups (transportation, chemicals, financial services, air conditioning and industrial products), is After running several computer-

asset management. "Most fine nuclear power stations, a man-

agers think in terms of in-

creasing sales and improving position in North America. The

margins are used to plan is to make joint arrangements

at the profit and loss statements with local companies to

teach them to take the power programme.

balance sheet more seriously. The European demand for

levels and accounts receivable.

We have educated them to use their assets more effectively; in

1975 we took \$100m. out of

inventories."



## SOCIETY TO-DAY

BY JOE ROGALY

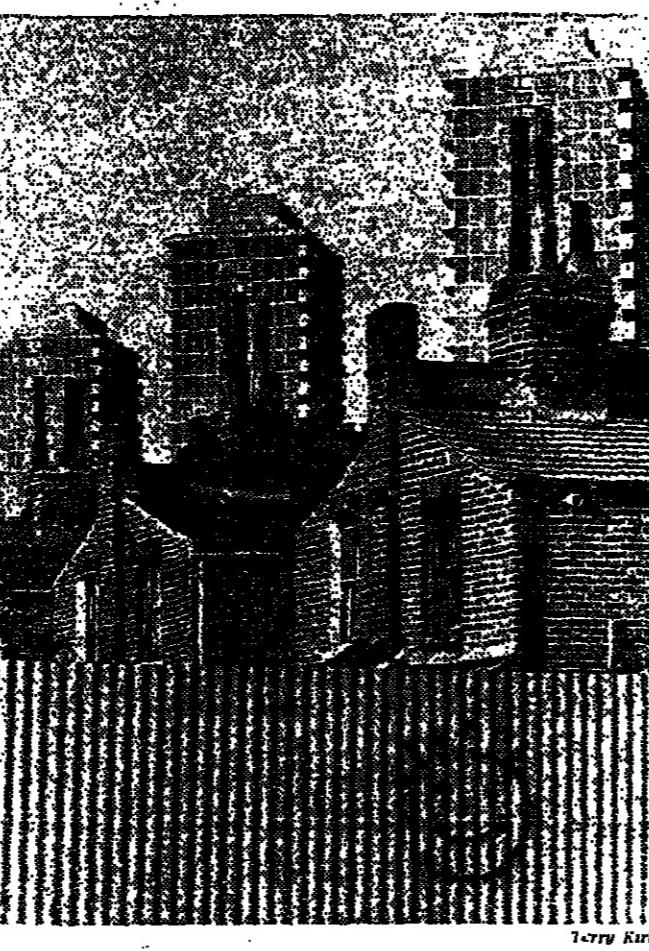
# Throwing yet more money at urban slums

THE Government is in danger of caving in urban areas. It has embarked on a new policy quickly been discovered that could turn out to be as there is some conflict between concord and as useless as well, the several departmental reports on Concorde, since nothing can be done about what they ought to match that—but as, say, the be doing, but Mr. Shore hopes present programme for building council houses at a price that nobody can afford, in order to offer a respectable set of proposals to the Cabinet. These large under a different kind of dwelling, at a time when the overall surplus of housing is growing and likely to accelerate.

If it is adopted, the proposed new policy will no doubt be called "something grand like 'revitalising the city centres,'" although the plain English would be "throwing yet more money at urban slums" and the even more accurate definition would be "stuffing cash into the pockets of the paper-shufflers who will manage the great new administrative bonanza."

It would be unfair to accuse the Government of having made any such decision yet (although the two governments of both parties have been carrying out policies very like the "new" one for the past 20 years); but the Cabinet is likely to be presented with a grand city strategy for its approval within the next month or so. The danger is approaching, and there is no comfort to be derived from saying "this has not yet happened" since the pressure of orthodoxy opinion behind the notion that something costly must be done about the centres of cities is both strong and growing.

This afternoon the "National Community Development Project," which is under the wing of the Home Office, will publish appointment of Mr. Peter Shore a harrowing, and to the casual observer, neo-Marxist account of conditions in Batley, and devise a co-ordinated and inter-departmental policy for the de-



New and old slums at Bromley-by-Bow, East London.

Tyneside. When you know that there is a foreword by Judith Hart and a "does not necessarily reflect the views" disclaimer by the Home Office, the apparent starting-point—that only a "framework of radical economic policies" will suffice—comes as no surprise, any more than does the conclusion that "until policies are imple-

mented which seriously challenge the rights of industry and capital to move freely about the country (not to mention the world) without regard for the welfare of workers and existing communities—who end up carrying the costs under the present system—the problems and inequalities generated by uneven capitalist development

will persist."

It is unlikely that Mr. Shore will attempt to persuade Mr. Callaghan's Cabinet to arrange the immediate overthrow of capitalism in order to solve the problems of city-centre decay, even to please Mrs. Hart, but to-day's report will certainly contribute to the mixed climate of guilt, muddle, political calculation and genuine compassion in which a big-spending policy could be created.

The astute reader might at this stage object that all is academic, since the International Monetary Fund has told us how much we may spend, and there is no room for more costly mistakes of the kind I am postulating. It is certainly true that there is a general understanding among those who are wrestling with Mr. Shore's brief that any new expenditure must be financed by "re-allocation," but when this is considered for just a moment, the possible emergence of a new venture that could run out of control is evident.

For the first question is, "just

what is to be reallocated?" Nobody can say for certain just how much of the £1bn plus of local authority spending is devoted to the areas of urban degeneration. Some effort might be made to calculate the amount spent on this by central Government, by adding up, say, £25m from the Home Office urban aid programme, and rather larger amounts from the budgets of the Department of Health and Social Security, Education, Employment, Trade and Industry and the Environment. Nobody

has actually been put forward by someone purporting to be serious) or, nearly as bad, a fresh inter-departmental "plan" designed to drag unwilling factories to where they cannot make money, while keeping people who would like to live in suburbs with gardens near where the work can be found, penned in rows of brick and concrete.

Even better, the Green Paper could try something that I put forward merely as a piece of wishfulness, so alien is it to the kind of planners' mind that is being focused on the problem. It could ask, "how do we ascertain what the people living in these areas actually want—and how can we best make it possible for them to live the kind of life they would choose?" The answer is almost certain to be that there is a preponderant desire for gardens, greenery, privacy, small-scale business premises when pulling down houses, and even a word or two to the effect that if you so bias transport policies against commercial road traffic that businesses cannot move, the product companies will go elsewhere. If so, no harm will have been done.

But this is quite different from trying to erect around them a set of roads, shops, and buildings that they have not chosen, or sending in an army of functionaries who would themselves siphon off most of the available money. Rescuing unfortunate people from rotting city centres is urgent; "revitalising" areas that most people have shown they do not want to live in is foolhardy. We have tried the latter for years, with no success, and "reallocating" the money now, or pouring in yet more, is no more likely to succeed than any other large-scale design for other people's lives drawn up by officials who live elsewhere. Motor cars, television, increasing general affluence, and the culture-shock of 20th-century urban life have all turned many people away from city centres; a garrulous spending policy designed to entrap those too poor to escape would be the opposite of compassionate.

## Grandiose

Any plan to divert people

from New Towns to city slums

(old slums or the new ones

called council estates) would be

even more costly in terms of

human dissatisfaction. As Mr.

Fred Roe, General Manager

of Milton Keynes Development

Corporation, said in a talk last

week, more than nine out of 10

people leaving London

doubts that the total, on almost

any definition, would be in

excess of £1bn: if you throw in

munities and less than a tenth

of the local authority contribution

move to new and expanded

family and a low income does

## Letters to the Editor

### Where savings could be made

From The Director General

Sir.—Mr. J. S. Humphreys (January 14) is quite right in pointing to the vast field which the multiplicity of Boards and Commissions offers for a reduction in public expenditure with consequent relief to the private sector.

The Department of Employment has been particularly active in spawning organisations of this kind, and each in its turn has been equally prolific in producing sub-species. The Manpower Services Commission is an example, and a recent report by that body with the impressive title "Towards a Comprehensive Manpower Policy" reveals that in addition to a staff of 200 in the Commission office, the two agencies, the Employment Services Agency and the Training Services Agency, employ about 22,500 staff and the latter's 23 Industrial Training Boards about 4,600. It is therefore not surprising to find that the net expenditure by the Manpower Services Commission which was £125m. in 1974-75 doubled to an estimated £250m. in 1975-76 and is expected to rise to £265m. in 1976-77.

As the Commission modestly points out, however, it is not the only organisation providing "manpower services." The Department of Employment has nine regional offices and about 1,000 unemployment benefit offices: the Careers Services of local education authorities employ a total of about 2,600 career officers with about the same number of support staff: the Advisory, Conciliation and Arbitration Service has eight regional offices; and the Health and Safety Commission also has an extensive regional and sub-regional organisation.

Moreover, as the Commission says this is only the beginning. Although it accepts that the existence of so many different bodies may lead to confusion, it intends to push ahead both in strengthening its present organisation and exploring areas where it might acquire new responsibilities. For example, the number of district offices of the Training Services Agency is being increased; there is a proposal to set up Regional Manpower Intelligence Centres; and a new unit has been set up within the Commission Office to supply 125 District Manpower Committees with documentation.

All this is quite clearly set out in the report, and to that extent the Commission must be given credit. It is when it comes to explaining why these large staffs are needed that the report loses into the vagueness of official gobbledegook, such as "the development of the MSC's manpower intelligence system must in future involve more disaggregated forward assessments as a guide to policy at the regional and local levels, linked where possible to national projections."

What is completely lacking in the report is any realisation that the requirements of this multi-level superstructure constitute in total a formidable burden on management and a heavy financial imposition on trade and industry.

S. Redman,  
Clayton House,  
Whitcomb Street, W.C.2

### Policies for construction

From Mr. V. Eddershaw

Sir.—I feel it important at many years of political instability this time to endorse whole-heartedly J. Scott McBride's which Government and Opposition view January 10, where he has contributed and in forceably advocates the use of Conservative

indigenous materials in the building industry utilising to the full, local labour in all its forms to support construction.

The last thing we want to see is the erection of prefabricated houses as a panic measure, resulting from too drastic a run down in the labour force, commensurate with a break up in design teams, surveying staff, etc. ... Traditional building methods can produce a pair of high quality brick built semi-detached houses in nine days. This is a labour intensive exercise, but it demonstrates that it should never again be necessary to resort to immediate post-war prefabricated methods to provide accommodation.

With a little more assistance from the Government at this time the anticipated decline of the industry generally can be partially arrested with the direct result of saving many thousands of jobs.

It is hoped that some of the proposals placed before the Government by the National Federation of Building Trade Employers will be accepted, thereby preserving some viability in the industry, sufficient to deal with more favourable trading conditions in the future.

V. S. Eddershaw,  
William Davis and Co.,  
Forest Field,  
Loughborough, Leics.

### Company schemes

From Mr. P. Dern, MP.

Sir.—As a former pensions Minister I follow with interest your well-informed articles on pensions and the correspondence you publish regularly. I write to focus attention once more on the growing concern in revising company pension schemes to comply with the Social Security Pensions Act. This concern has been voiced publicly in recent weeks by the chairman of the four main representative bodies in the pension industry, by Lord Allen, the chairman of the Occupational Pensions Board, and Lord Byers, the chairman of the Company Pensions Information Centre.

We shall ignore at our peril warnings given by such authoritative and respected bodies.

One of the main factors in the present log jam is Government restriction on pension scheme improvements under the pay policy. Government pension policy cries "Ford," while Government pay policy cries "Back."

Thus creates an impossible dilemma and means, in many cases, that it is not possible to have real consultation and negotiation with employees and trade unions about pension schemes.

"To dislodge the MSC's

manpower intelligence sys-

tem must in future involve more disaggregated forward assess-

ments as a guide to policy at

the regional and local levels,

linked where possible to national

projections."

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cial imposition on trade and

industry.

S. Redman,  
Clayton House,  
Whitcomb Street, W.C.2

pledged to retain it.

A real partnership between the State, providing the foundation and the company pension scheme the superstructure, is the only hope I can see of adequate pensions for the future. We must not allow present pay restrictions to stand in the way of such important social and economic objectives.

Paul Dean,  
Chairman,  
Marion Paterson Associates.

Sir—in my letter of December 29 I argued that if an employer favoured insurance for his pension scheme it would be logical for him to extend the cover by participating fully in the Castle scheme. I did so in view of the widespread advice being offered to those having insured schemes to contract out and that employers might question whether such advice was really consistent with the principles on which they had entered into insurance contracts in the first place.

My letter has provoked a good deal of comment, nearly all from insurance quarters. But I do not see that any of your correspondents has produced a serious counter argument, unless it be Mr. Child, January 13, who points to the Government's record in abrogating contracts. One is bound to have sympathy with the point he makes, but I would have thought that it applied with more or less equal force on both sides of the argument.

In my letter of January 5 I referred to the unfavourable position of insured schemes compared to those which were not insured in relation to the Government's buy back tables and I feel that Mr. Gavit, January 12, accepts the point. Perhaps it should be made clear, however, that the alternative safety net he mentions involves accepting the loss of increasing the contracted out pension, the employer must provide (GMPs) by 8% per cent. compounded up to the time of each member's retirement age—with inevitable differences in conclusions. Sandlands, with its "total gains" statement, measures profit-total profit objectively as possible; ED 18, with its "appropriation account"—balanced on a "gut-feeling, think-of-number" basis—sinks into the abyss of subjectivity.

To see these matters in perspective it is useful to carry in one's mind's eye the image of the private scheme and the State scheme as forming necessary and interdependent parts of a whole.

One can then more readily perceive the importance of estab-

lishing, as first priority, an overall target level of pay replacement which will be fully inclusive of what the State itself may provide. In this way, the question of contracting out or the State's additional pension presents itself as one of choosing between alternative means to an end to be decided on appropriate financial and administrative criteria, rather than as are and in itself. And in the case of an insured scheme, which is to remain insured, the financial criteria, surely, point unmistakably against contracting out.

Marion Paterson,

10, Hertford Street,

London, W.C.1

Maximising

pensions

From Lord Byers, Chairman,

Company Pensions

Sir—I would like to assure

Mr. Stockwell (January 14) that

Mr. Peet has a great deal of sup-

port from many varied quarters

in wanting to see pensions im-

provements taken out of the

scope of the pay code, and in

this connection I think the fol-

lowing points need to be made:—

Mr. Stockwell is quite right to say that many schemes cannot afford to provide the maximum permitted by the Inland Revenue but this is no reason for failing to permit a lower level of benefit to those schemes that can afford one. There is plenty of scope between the minimum standard permitted by the Inland Revenue.

I think Mr. Stockwell may not be alone in understanding the hardship involved in adhering to the minimum contracting out standard. For someone due to retire in the next few years who is adequately provided for by a pension related to earnings but only for years after 1978? There may be good reasons why the new State scheme cannot recognise previous service. This is surely no reason for frustrating those company schemes that can afford to do so.

Ministers in the present

Government have drawn atten-

tion to the inequalities that exist

in occupational schemes. Inland

Revenue regulations prevent the

best schemes from getting better

but it is the pay code that stops

employees with no scheme or

only a poor one—and this means

manual workers and female em-

ployees for the most part—from

making any start on closing the

gap between themselves and the

best.

7, Old Park Lane, W.1

Inflation accounting

From Mr. J. Clayton

Sir.—How right is Patrick Cusatis (January 14) to stress the "urgent need for a start to be made in inflation accounting" for "all businesses, irrespective of size" and to deprecate the introduction of a standard "without adequate practical experience." But the "workable method" of arriving at inflation adjusted profits" he seeks is already defined in the Sandlands Report. Exposure draft 18 is not an implementation of the Sandlands current cost accounting system, but its nega-



The Financial Times Tuesday January 18 1977

## BIDS AND DEALS

### Linfood is £7.4m. bidder for Gateway

**Linfood Holdings**, the wholesale, cash and carry and retail distribution group headed by Lord Kissin, emerged yesterday as the bidder for Bristol-based **Gateway Securities** after last week's statement that an approach had been received. The offer values Gateway, whose main business is in supermarkets, cash and carry and pink stamps, at around £7.4m.

The directors of Gateway are recommending acceptance of the bid and, together with West of England Trust, have sold 29.5 per cent of the voting rights — in a combination of Ordinary, "A" Ordinary and Preference — to Linfood.

The terms of the offer are £9 Linfood for 200 Ordinary of Gateway; £2 Linfood for 200 "A" Ordinary of Gateway; and 100p shares for every 19.49 per cent. 21 preference shares, with Linfood at 200p, down 10p yesterday, the equity bids are worth 65p for the Ordinary and 62p for the "A".

The bid is underwritten for cash. **Guinness Mahon**, the banking subsidiary of **Guinness Peat** — which has 22.8 per cent of Linfood and which is also headed by Lord Kissin — offers to bid back all the 200p Linfood shares to be issued in the offer at 100p each. The cash offer is thus equivalent to 65.55p per Gateway Ordinary share and 58.55p per "A" share.

Speculation prior to the offer saw Gateway "A" shares as high as 45p, 10p above the January 6 level. Last night the "A" shares closed up 10p at 38p.

Although the bid has been accepted by holders of 29.5 per cent of Gateway votes, there is a further 88 per cent in the hands of three parties: 15.7 per cent still with West of England Trust; 13.1 per cent with the ICFC; and 9.1 per cent in the hands of Nutraco Nominees, which is believed to represent the interests of merchant bankers S. G. Warburg.

The acquisition is mainly attractive to Linfood because of the improvement in the geographical spread. It intends to expand the business of Gateway and has given undertakings regarding the Gateway staff.

Another attraction is that, if the bid is successful, it will also inherit the 30 per cent holding that Gateway has in Bishop's Stores.

**Linfood** has been advised by **Guinness Mahon** and **Gateway** by Morgan Grenfell.

#### comment

Geographically, Gateway fits in nearest areas of operation is its Amalgamated Food Distributors in Portsmouth, which only competes with a handful of Gateway's 94 outlets. Also Linfood is Gateway's largest customer for pink stamps outside its own outlets. Gateway's profit performance has been flat over the past couple of years, but this probably reflects the costs of rationalising the Ford and Lock acquisition rather than the basic operation. Anyway, pink stamping is evidently making a small profit and Linfood reckons that Gateway can be absorbed without any earnings dilution. As far as Gateway "A" Ordinary shareholders there should be little quibbling on price for the bid is worth 62p per share.

#### W.M. PRESS-JAMES SCOTT

William Press and Son announce that an offer for the ordinary shares in James Scott Engineering Group, which, together with Preference offers, was declared unobjectional on December 31, remains open for acceptance until further notice.

Acceptances have been received in respect of 3,811,254 Scott Ordinary (96.1 per cent). Together with shares held prior to the period, Press now controls 96.4 per cent of Ordinary shares and intends to acquire the outstanding shares compulsorily.

Both of the offers for the 5.55 per cent Cumulative Preference shares and 4.55 per cent second Cumulative Preference shares of Scott will close on January 23.

#### SAXON ENERGY AND NATURAL RESOURCES

Energy, Finance and General Trust announces the formation of Saxon Energy and Natural

#### Better year ahead for Tomkinsons

The carpet industry has over-invested in carpet machinery to such an extent that excess capacity has driven profit levels down too low for healthy operation, says Mr. K. R. G. Tomkinson, the chairman of carpet manufacturers and spinners Tomkinsons (Holdings) in his annual statement for the year ended October 2, 1976.

Mr. Tomkinson adds that, as carpet spinning seems to be a less over-produced sector of the company than finished carpets, the group's main investment in the coming year will be at the Mid-Wales spinning subsidiary. Attempts are also being made to broaden the base of the business by using the group's marketing expertise.

Members are told that the coming year holds out better opportunities for the group than for scrip in lieu of the cash dividends for the past year, when pre-tax profits stood announced on December 23, fell from £280,160 to £229,647 and 1976, and payable on February 28, earnings were cut from 45p to 37p.

#### Jensen Motors is wound up

JENSEN MOTORS, whose registered office is in Kelvin Way, West Bromwich, was compulsorily wound up in the High Court yesterday.

Mr. Justice Oliver made the order on an unopposed petition by Jensen Motor Inc. of California, trade creditors for £1.25m, supported by The International Paint Company, claiming £2,300.

#### WINTRUST

The Board of Wintrust has decided to allow shareholders the coming year, holds out better opportunities for the group than for scrip in lieu of the cash dividends for the past year, when pre-tax profits stood announced on December 23, fell from £280,160 to £229,647 and 1976, and payable on February 28, earnings were cut from 45p to 37p.

#### RECENT ISSUES

##### EQUITIES

Issue Ref.	Date	Price	Amount of Shares	Stock	Up-to-date	+/-	Units	Value	Yield	Dividends	Other
F.P.1	1976/77	High/Low									

##### FIXED INTEREST STOCKS

Issue Ref.	Date	Amount of Shares	Stock	Up-to-date	+/-	Units	Value	Yield
P.F.1	1976/77	High/Low						
P.F.1	1976/77	£100	Adams Foods Ltd	£5.50	-	100	£550	5%
P.F.1	1976/77	£100	Albion Glass Ltd	£10.00	-	100	£1,000	10%
P.F.1	1976/77	£100	Alles Water & Potl. Inst.	£10.00	-	100	£1,000	10%
P.F.1	1976/77	£100	Newman Inst. Ltd	£10.00	-	100	£1,000	10%
P.F.1	1976/77	£100	Pennington Numbered W. Works & Red Progs.	£10.00	-	100	£1,000	10%
P.F.1	1976/77	£100	Plumb. & Co. Ltd	£10.00	-	100	£1,000	10%
P.F.1	1976/77	£100	Western Mining	£10.00	-	100	£1,000	10%

##### "RIGHTS" OFFERS

Issue Ref.	Date	Amount of Shares	Stock	Up-to-date	+/-	Units	Value	Yield
P.F.1	1976/77	High/Low						
50	10/12/76	£100	Adams Foods Ltd	£5.50	-	100	£550	5%
1154	10/12/76	£100	Albion Glass Ltd	£10.00	-	100	£1,000	10%
1154	10/12/76	£100	Alles Water & Potl. Inst.	£10.00	-	100	£1,000	10%
1154	10/12/76	£100	Newman Inst. Ltd	£10.00	-	100	£1,000	10%
1154	10/12/76	£100	Pennington Numbered W. Works & Red Progs.	£10.00	-	100	£1,000	10%
1154	10/12/76	£100	Plumb. & Co. Ltd	£10.00	-	100	£1,000	10%
1154	10/12/76	£100	Western Mining	£10.00	-	100	£1,000	10%

Subscription date usually last day for dealing. \*Free of stamp duty, a Placing option to public. t Figures based on prospectus estimate. d Dividend rate paid or payable on pari capital, cover based on dividend on full capital. \*Pence unless otherwise indicated. e A Foreign dividend: cover based on previous year's earnings. f Figures based on prospectus or other official estimate for 1976. g Dividends for the year ended December 31, 1976. h Dividends for the year ended December 31, 1976. i Dividends for the year ended December 31, 1976. j Dividends for the year ended December 31, 1976. k Dividends for the year ended December 31, 1976. l Dividends for the year ended December 31, 1976. m Dividends for the year ended December 31, 1976. n Dividends for the year ended December 31, 1976. o Dividends for the year ended December 31, 1976. p Dividends for the year ended December 31, 1976. q Dividends for the year ended December 31, 1976. r Dividends for the year ended December 31, 1976. s Dividends for the year ended December 31, 1976. t Dividends for the year ended December 31, 1976. u Dividends for the year ended December 31, 1976. v Dividends for the year ended December 31, 1976. w Dividends for the year ended December 31, 1976. x Dividends for the year ended December 31, 1976. y Dividends for the year ended December 31, 1976. z Dividends for the year ended December 31, 1976.

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# INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Fall in Pirelli stock may deter shareholders

BY PAUL BETTS

A SHARP decline by 24 per cent and Libya—the State credit agency—last ten days could deter small shareholders from subscribing with up to 50,000 shares, 50 per cent, for eight rights issue of £1.00 new shares announced by the company earlier this month. Milan Bourse analysts claimed here to-day.

The shares closed to-day at L1.180 after opening at L1.198. Before the announcement earlier this month by company chairman Signor Leopoldo Pirelli of a proposed £28m. (£38m.) capital increase for Pirelli Spa—the Italian financial holding company of the Pirelli group—shares were quoted at L1.550. The fall follows Stock Market disappointment that the proposed capital increase is merely a routine financial operation in the traditional manner.

This could prove a disappointment to Sig. Pirelli who has openly stated his intention to enter into a financial operation to the small Italian investor with an Arab country similar to support. A consortium deal between Fiat headed by Mediofianca to £40m. (about

underwrite the issue has yet to be formed. This is expected to take place after an extraordinary general meeting of Pirelli SPA shareholders to approve the proposed capital increase next month.

Meanwhile, Mediofianca is currently increasing its share capital (as resolved at its annual general meeting last October) by 50 per cent, this is likely to become an insubstantial incentive in view of the sharp fall in Pirelli share quotations.

Milan Bourse analysts add that any dividend from L1.20m. (about £1m.) to £1.40m. for a bonus issue of one new share for four old shares, Mediofianca is drawing the bonus issue from a special reserve fund set up after the credit agency reported a L1.181m. net profit for 1975-76. Mediofianca is also issuing a ten-year L.80m. convertible bond issue partially reimbursable over five annual tranches from 1983 to 1987. The subscribers will be entitled to convert bonds which have a nominal value of L10,000 each, at a ratio of four bonds for one new share. Before the bonds are converted, the company will expect further growth in both revenue and earnings in 1977.

"Orders for the Xerox 2200 duplicating system were encouraging throughout the last year," said Mr. McCollough and Mr. McCordell. "With the fourth quarter particularly strong, although the world-wide placing of copiers and duplicators during 1976 was less than originally planned, improvement was noted during the last half of the year."

Mr. Peter McCollough said the recently introduced Xerox 3107, the smallest plain paper copier with a reduction capability in the market, is the first of a series of new products the company expects to introduce in the next two years.

International earnings in 1976 were down 45 per cent, of the com-

## Go-ahead possible for aniline plant

By PAUL BETTS

MILAN, Jan. 17. THERE ARE signs that the eight-month-old hold-up on the construction in Sicily of ICI aniline plant could be unblocked in the next few days following reports that the local political and trade union committee—the so-called "Comitato"—has agreed to give the go-ahead for the project.

The committee is reported to have stated over the weekend that it would agree in principle to the proposed plant on condition that the Montedison group guarantees pollution control and future investments in the neighbouring area. A formal decision by the local authorities of Messina, near Syracuse, is expected before the end of the month.

ICI holds a 50 per cent stake in the project following its 1975 agreement with Montedison. According to the agreement, ICI technology is to be used at the plant which has a projected capacity of 100,000 tonnes of aniline a year. Construction of the plant was scheduled to begin last summer, but following the emotional controversy of a poison leak at Seveso in northern Italy in July last year, the Sicilian authorities decided to re-examine the Montedison-ICI joint venture.

Montedison is understood to have submitted a £55m. (£38m.) pollution-control plan

for all its existing plants in Sicily. Moreover, two independent Sicilian scientists have separately examined the Montedison-ICI project and have approved in principle

the proposed new plant suggesting some minor improvements which have been accepted by both Montedison and ICI, according to a Montedison spokesman.

Government aid being granted to several other countries.

The chairman of Buehrmann-Tetterode, Mr. Adriano Overwater, said it was hoped to continue the balance between industrial and trading activities.

Mr. Frans Sonneveld, Heidemij's chairman, noted that the competitive position of the Dutch consultancy and engineering bureaux had deteriorated considerably in foreign markets over the last few years. It was

written John Wicks in Zurich.

The parent bank, Bank Julius Baer & Co. Ltd., reported an increase in its balance-sheet total.

**Baer assets**

Pass Sv.Frs.1bn.

THE consolidated balance

sum of Bank Julius Baer, of Zurich, including wholly-owned banks in London, New York and the Cayman Islands, exceeded the Sv.Fr.1bn. mark for the first time last year.

Mr. Jan Van Someren, chairman of AMFAS, expected this year to be characterised by a further increase in turnover in the Dutch insurance industry.

In a recent speech, he said:

"In the coming year we can

spuriously reflected in the

East. On the other hand, this

year would see the start of a

major reduction in the national

dredging fleet. In their efforts to

obtain more work abroad, Dutch

builders would be hindered by

less Government aid being

granted than in several other

countries."

The chairman of Buehrmann-

Tetterode, Mr. Adriano Over-

water, said it was hoped to con-

tinue the balance between

industrial and trading activities.

Here, too, the emphasis would

be on foreign expansion espe-

cially in Continental Europe. He

revealed that the company's

bureaux had amounted to about

Frs.1.5bn. in 1976 while profits

amounted to Frs.36m., or

a question of pricing rather than

of quality. And in the more

established markets, there were

some signs of saturation.

The group is expected to show

a satisfactory profit on its 1976

operations and in 1977 and the

investment programme is being

financed out of 1976 and 1977

income.

Another Kr.54.7m. will go to

the group's engineering division

while Kr.16m. is set aside to

the yard's own shipping company.

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# for Xer ANZ has 1-for-11 rights issue to raise \$A32.5m.

BY JAMES FORTN

ANZ Group Holdings, the banking company for the ANZ Banking Group, celebrated its first annual meeting in Australia, with a \$A32.5m rights issue to shareholders. Formerly known as the Australia and New Zealand Banking Group, the ANZ transferred its domestic role to the UK in mid-1976, after a capital reconstruction. At the time a one-for-eleven rights issue was made with the \$11.2m raised retained in the UK for development of the bank's business.

The latest issue, which was announced by the chairman, Mr. Angus Mackinnon, at the meeting August 10, will be on the basis of one share for every five held.

He said that the proportion of the bank's shares on the Australian market had risen from only 3 per cent last year to about 35 per cent. While a proportion of the latest issue would be very much in the long-term interests of the bank and shareholders, he said, the economy was self-defeating.

Mr. Mackinnon describes the first meeting in Australia as a most important occasion, placed to absorb higher costs.

The chairman said that attack on inflation must be pursued vigorously and relentlessly if prosperity was to be restored.

He also said that recent changes in the bank's structure were likely to be permanent.

The ANZ expected that third country trade transactions, arranged by the London city office in sterling until last December 17, would be replaced by external currency financing.

Shares from the new issue will receive half the interim dividend for the March half year, usually paid in July. Books to the issue close on February 10 and the subscription is payable in full by March 15.

SYDNEY, Jan. 17.

accuracy likely trends in more aggregate and interest rates but the board viewed that there was a danger that heavy industrial investment in Italy, the Middle East, Economic Survey (MEES) reported on Saturday, said AP-DJ.

MEES said the transfer is being made under the terms of an agreement reached last month at UAMC's assembly meeting in Kuwait — the assembly comprising the Finance and Transport Ministers of member States which are Kuwait, the United Arab Emirates, Bahrain, Saudi Arabia, Iraq and Qatar.

Kuwait Shipping will form the nucleus of UAMC. The other member states have the option to merge their national shipping company into UAMC and were allowed to retain a national fleet not exceeding 120,000 tons each.

## REFRIGERATOR INVESTMENT IN IRAN

# Eyebrows raised at Bosch deal

BY ROBERT GRAHAM IN TEHRAN

OBSCTURED by the headlines of Libya buying into Fiat was an equally surprising piece of news about another foreign investment in Italy. A little-known Iranian company, Ritaco, bought into the domestic appliance industry by purchasing Philco Italiana from its German owners, Robert Bosch.

This is the first time that private Iranian interests have bought a Western industrial concern. Both in Italy and Iran, the move raised some eyebrows, not least among Tehran's rather conservative business community.

The purchase — 90 per cent from Robert Bosch and 10 per cent from its affiliates — was arranged in under six weeks by Mr. Mohammad Koobekzadeh, Ritaco managing director, who with his family is the owner of this and its parent, the Hadifan Industrial group.

It was not only the speed with which the deal was concluded which has caused comment. Philco Italiana has had an unhappy record: accumulated losses of some \$60m. lire (\$620,000) over the past five years — and it was about to be put into liquidation. The Italian domestic appliance industry has proved one of the most risky in the past five years and a foreign investor could scarce have picked a more difficult area.

From an initial 3,000 units in 1974, and the domestic appliance

industry was the worst affected. Secondly, in their relations with the management and labour they tried to do things the German way, and this created a lot of tension and problems.

As a first step to restore harmony in the workplace, he has invited all Italiano's former technical director who left after

a disagreement with the German management, to become managing director.

At the same time discussions have been held both with the Government and the trades unions over future employment of the company he has required.

It is recognised that both would benefit from coming together.

The advantage for Philver of such an association would be closer collaboration which may not be necessary now; but in five years time when the Iranian market will have reached saturation and the domestic appliance

industry has come to terms with the question of personnel relations in Italy — something which

has raised the Lira in Iran — hopefully through one of the specialised banks on soft terms. He will obtain a rial loan and then convert to lire. This is unprecedented in Iranian business, but he feels the Government should take over control.

Mr. Koobekzadeh's plans are to be able to underwrite Philco Italiano's production with Iranian demand. As it is the company's business is 52 per cent export orientated with Iran second to the U.K. (marketed under Bendi) as a sales source.

Equally important, Mr. Koobekzadeh has come to terms with the original owner of Philco Ford (the have borne fruit, just as the time

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1974, and the domestic appliance

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Iran — something which

they failed mainly for two reasons," according to Mr. Koo-

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The Financial Times Tuesday January 18 1977

GOLD MARKET

## FARMING AND RAW MATERIALS

## Sugar price fluctuates in London

By Our Commodities Staff

**WORLD SUGAR** values made a small move upward yesterday morning following the weekend reports of sales of Philippines sugar to China and the Soviet Union.

The London daily price for raw sugar was raised £1 to £135 a tonne. Nearby sugar futures prices showed similar gains. But by the end of the day most of the gains had been lost, and March 1978 closed at £132.25, higher than Friday's close at £137.25 a tonne. The second position was only £1.475 up at the same time.

Our Manila Correspondent writes: Mrs. Imelda Marcos, the wife of the president of the Philippines, told foreign correspondents that the Philippines had reached an agreement to sell all 500,000 tonnes of sugar to the Soviet Union and 450,000 to China.

The sale, according to Mrs. Marcos, who returned recently from a mission abroad to sell sugar to non-traditional markets, had boosted the price of sugar in the depressed world market by 2 U.S. cents a pound.

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The sale, according to Mrs. Marcos, who returned recently from a mission abroad to sell sugar to non-traditional markets, had boosted the price of sugar in the depressed world market by 2 U.S. cents a pound.

The sale to China was on a barter arrangement under which the Philippines would get in exchange Chinese oil 4,150,000 barrels.

Reuter reported from Athens that Greek sugar production last year reached a record 355,000 tonnes, compared with 282,600 tonnes in 1975 and 172,000 tonnes in 1974.

## Japan urged to import more Australian beef

TOKYO, Jan. 17.

**AUSTRALIA** is pressing Japan to raise its beef import quota by 1,000 tons for the six months next March and progressively dismantle the quota after that, according to statements made at the opening session of the first Australia-Japan ministerial conference.

The talks opened in Tokyo today but did not look like dismantling several major problems relations between the two countries, notably on Japan's quota on Canberra's policy on Japanese fishing in Australian waters, and above all Japan's attitude to investment in Australia.

## Tin and lead values surge to new peak

By JOHN EDWARDS, COMMODITIES EDITOR

**TIN AND LEAD**—both reaching new all-time highs—set the pattern for a general rise in base metal prices on the London Metal Exchange yesterday.

Cash tin closed 1973 up at £55.25 a tonne, slightly widening the premium established on Friday over the three month quotation which gained £88 to £55.00 a tonne.

The London market was boosted by a recovery in the Straits tin price over the weekend. This rallied back to \$M14 a picul, after losing \$M14 from the peak of \$M14.400.

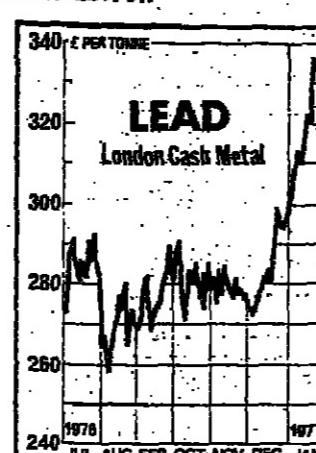
The upward trend was also boosted by a further fall in LME warehouse stocks down 550 tonnes to 4,470 tonnes—and reports that tin shipments destined to arrive in Europe during January would now be delayed until February.

Tin stocks in LME warehouses have fallen for nine weeks in succession from a total of 6,560 tonnes in November. This may reflect the switch finally exhausted the holding of the International Tin Agreement buffer stock.

The result is that the tight nearby supply shortage which yesterday—a gain of £23 during

is developing which may set the past week alone. On the late

worse if the physical buying kerb the gap between cash and



interest shown yesterday continues. On the other hand there were signs of reluctance to buy at the current level and the market was some new offerings. It was thought that this could be long-term investors taking their profits with a view to re-establishing a similar position

Cash lead jumped by £16 to 285.25 a tonne, which yesterday—a gain of £23 during

is developing which may set the past week alone. On the late

worse if the physical buying kerb the gap between cash and

three months quotation narrowed to £5 although the forward price closed nearly £10 higher at £346.25.

LME warehouse stocks showed a small rise of 225 tonnes to 56,800 tonnes. Dealers said a large proportion of these holdings were already earmarked for shipment to Eastern Europe, mainly the Soviet Union.

It was noted that the bulk of buying interest had come from speculators. They were encouraged yesterday by a report issued by London brokers, Commodity Analysis, forecasting that cash lead would reach £350 a tonne by the middle of the year.

It estimated there was a worldwide lead deficit of 60,000 tonnes last year and there would be a further shortfall of 15,000 tonnes this year.

But the report warns that supplies would begin to exceed demand sometime in the latter half of the year and bring a surplus situation next year.

Copper and zinc prices were both given a firm under-tone by the change in sentiment triggered by the sharp rise in

tin and zinc. Zinc stocks fell 1,675 to 82,950 tonnes. Copper stocks gained 2,825 to a record of 613,425 tonnes. LME silver stocks fell 180,000 to 28,320,000 ounces.

## Cocoa price reaches record

By Richard Mooney

A FURTHER rise yesterday took the present run of price increases on the London cocoa terminal market to seven days and lifted the May position to a record £2.25 a tonne. The rise on the day was £1.5 a tonne.

Dealers saw the advance a continuation of last week's trend, aided by the announcement of a 10.4 per cent. increase in West German grindings for the fourth quarter of last year. West German consumption was forecast to rise by 10.4 per cent. by some dealers, but the outcome was well above the average forecast figure.

The only four quarter 1976 grinding figure still to be announced is that for the U.K. London sources said this should be announced on Wednesday. A 5.10 per cent. rise is generally expected.

Despite the generally bullish consumption trend indicated by the latest round of grinding figures some London dealers are expecting an early break in the market.

The talks are being held under the auspices of the UN Conference on Trade and Development. They follow the November accord between the four major producers (Malaysia, Thailand, Indonesia and Sri Lanka) and Singapore to set up an International Natural Rubber Council and a buffer stock of 100,000 tonnes.

UNCTAD has proposed a buffer stock of 450,000 tonnes (about six weeks' production) financed by both producers and consumers to maintain "floor" and "ceiling" prices.

The talks point out that differences between nearby and distant delivery cocoa are narrowing. This trend would not be expected during a genuine bull movement. This leads them to suggest that a substantial shake-out could be on the way.

It is unlikely that either proposal will produce results for some time. Rubber prices are currently high enough and the outlook is sufficiently bright to provide little incentive to major producers to press hard for a costly stabilisation programme.

It has been claimed that the current Malaysian budget is based on an average rubber price of about 200c. a kg. Market prices for RSS No. 1 rubber are hovering around 210c. Optimists see the price breaking the 250c barrier in the next six months.

Observers are surprised that prices in London have not increased at a smarter pace since the beginning of the year, especially as the market had already braced itself for a 10 per cent. oil price hike.

After reaching a peak of 63p

## NATURAL RUBBER MARKET

## Brighter outlook for producers

By BERNARD SIMON

IT IS IRONIC that the talks in a kg during sterling's slide last November, the London spot price for RSS No. 1 rubber drifted to just below 50p on December 21. The price has recovered only slightly to 53p a kg.

The terminal market has been more lively, reflecting continuing interest in rubber as a hedge against fluctuations in sterling. But as brokers Lewis and Peat said in their latest market report, while prices last year were mainly influenced by currencies, we may now be entering a period where values are likely to be influenced by normal considerations of supply and demand.

Fundamentals point to a steady rise in rubber prices this year. Should the pound falter in value, there is reported to have been good demand in London in the past few weeks from Russian and East European buyers. Forward contracts signed by the Russians are already estimated to be 10 per cent. higher than in the same period last year.

Economic recovery in Japan, West Germany and some other industrial countries bodes well for a similar increase in sales. These forecasts are borne out by rumours that Goodyear alone has bought about 20,000 tonnes of rubber in the past ten days. Several other tire companies are also said to have been in the market for large amounts.

## Demand

In addition, there is reported to have been good demand in London in the past few weeks from Russian and East European buyers. Forward contracts signed by the Russians are already estimated to be 10 per cent. higher than in the same period last year.

Rubber output this year is likely to rise slightly, but the mainspring of optimism is as much as 10 per cent. in natural rubber consumption this year. The market's strength depends above all on the health of the motor industry. Tyres and tyre products account for about three-quarters of natural rubber use in the seven countries which consume more than half the world total.

Motor car sales in the U.S. this year are expected to rise 9 per cent. to near the 1973 record of 11.3m. It is predicted that the turnover of the U.S. motor parts industry and rubber and plastics plants will rise 17 per cent. and 19 per cent. respectively.

Among the strong growth areas are the carpet industry (where felt underlay is being replaced by a foam backing based on natural rubber), engineering and construction uses and food production.

Pears of a threat to the competitiveness of natural rubber are diminished with the rise in the price of oil—the raw material for many synthetics. Rubber is benefiting from the growing popularity of radial tyres, which have a higher natural rubber content than cross-ply or bias-belted types.

GENEVA, Jan. 17.

THE CHANCES of reaching a new international agreement for natural rubber were considered better to-day than in the past by both Mr. Gamani Corea, the Secretary-General of the U.N. Conference on Trade and Development, and Mr. Charles C. Bouthy, the president of the International Rubber Study Group.

Mr. Bouthy, a Frenchman, was elected chairman of the first preparatory meeting on rubber

on the part of the Government representatives (there are 54 taking part in the present meeting) to play for time until they see what is happening in the parallel efforts to create a common fund for the financing of international buffer stocks.

The meeting agreed to allow representatives of the International Synthetic Rubber Producers to participate in its work in the coming week.

## UNCTAD optimistic on rubber pact

BY DAVID EGLI

WASHINGTON, Jan. 17.

DISRUPTION

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Bolivia

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Paraguay

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Ecuador

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Argentina

and

Brazil





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# FT SHARE INFORMATION SERVICE

## CANADIANS

1957-8  
R.24 Low Stock

High Low Price Div. Yield

Stock Crt. Gr. Pct. %

Div. Gross Crt. %

Yield Crt. %

PE

## BUILDING INDUSTRY—Continued

1957-8  
R.24 Low Stock

High Low Price Div. Yield

Stock Crt. Gr. Pct. %

Div. Gross Crt. %

Yield Crt. %

PE

## DRAPERY AND STORES—Continued

1957-8  
R.24 Low Stock

High Low Price Div. Yield

Stock Crt. Gr. Pct. %

Div. Gross Crt. %

Yield Crt. %

PE

## ENGINEERING—Continued

1957-8  
R.24 Low Stock

High Low Price Div. Yield

Stock Crt. Gr. Pct. %

Div. Gross Crt. %

Yield Crt. %

PE

## INDUSTRIALS (Miscel.)

1957-8  
R.24 Low Stock

High Low Price Div. Yield

Stock Crt. Gr. Pct. %

Div. Gross Crt. %

Yield Crt. %

PE

## \*\*BRITISH FUNDS

Stocks up to Five Years

Stocks up to Ten Years

Stocks up to Fifteen Years

Stocks over Fifteen Years

Stocks up to One Year

Stocks up to Two Years

Stocks up to Three Years

Stocks up to Four Years

Stocks up to Five Years

Stocks up to Six Years

Stocks up to Seven Years

Stocks up to Eight Years

Stocks up to Nine Years

Stocks up to Ten Years

Stocks up to Eleven Years

Stocks up to Twelve Years

Stocks up to Thirteen Years

Stocks up to Fourteen Years

Stocks up to Fifteen Years

Stocks up to Sixteen Years

Stocks up to Seventeen Years

Stocks up to Eighteen Years

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